



# DEAR FRIEND OF THE PARKS,

hat a year to start as only the second CEO in the history of the Golden Gate National Parks Conservancy. Throughout this Report to the Community, we shine a light on our major accomplishments of 2019. We had no idea what was just around the corner.

I came into this job believing strongly in the power of national parks to inspire and heal. The Bay Area shelter-in-place orders somehow strengthened that conviction. When we lose something, we miss it more than ever. And, we learn a powerful lesson in not taking it for granted. The silence of a redwood grove. The spark of imagination from a historical fact shared by a park ranger. Hopefully you've been able to tap into park moments like this in new and creative ways.

Throughout my first months as CEO, starting in April 2019, I saw the strong bonds in our community of park support. So it's no surprise what's happening now: You and others are stepping up to secure the future of the parks. Thank you for that support in making sure these places stay timeless—as America's precious treasures.

With the resilience of our park community and the inventiveness of our Parks Conservancy staff, I know we'll come back from this. We'll reach thousands more local children when the Crissy Field Center moves into new space at the Tunnel Tops in 2021. We'll improve those trails we missed so much. We'll welcome back our volunteers and visitors with open arms—or maybe a friendly wave. With our partners, our focus on making parks accessible for all—so that everyone feels welcome in parks and can enjoy the many health benefits of nature—is more important now than ever.

That's why I'm so grateful for my first year at the helm of the Parks Conservancy. I've gotten to see the park spirit shine bright under the toughest conditions. The snapshot of 2019 you'll get in this report shows us what's possible for our long-term future, and I can't wait to get there. It may take some time to recover, but with your help, our parks will spring back stronger than ever before.

With heartfelt gratitude,

CHRIS LEHNERTZ
President & CEO





#### CRISSY FIELD CENTER

# EMPOWERING YOUTH VOICE

Here's how we equip young people to have agency, cultivating curiosity and lifelong park bonds.

ant to work at the Crissy Field Center? You'll have to face the toughest interviewers of all: high schoolers.

As part of the Center's mission to empower youth from across the Bay Area, those youth have a say in hiring educators. Students are trained in best hiring practices, they interview candidates, and vote for their picks.

"They take it so seriously," says Charity Maybury, Director of the Center. "Like, sometimes more seriously than the staff."

Similar tactics are all over the Center, giving youth a voice to stand tall in their own communities. And with that voice, young people develop tools to process big issues like climate change and social inequities.

Take Project WISE (Watersheds Inspiring Student Education). In fall 2019, students from San Francisco's Galileo and Mission high schools built scientific skills in parks like Crissy Field Marsh and the Bayview's Heron's Head Park. In the spring, they picked in-depth projects examining their world. Among their recent big questions: Does Muni noise pollution negatively impact lower-income neighborhoods? Does the city have inequitable renewable energy distribution? Does my classroom have unsafe carbon dioxide levels?

"Some of the best projects are when they choose to address some of those stressors in their lives," says Francis Taroc, a Senior Specialist who runs Project WISE.

When students see the connections between parks and their communities, they form deeper bonds with the parks. Many call the Center "home." And it all starts with empowerment.





#### MICHELE GEE

# A CAREER IN PARK SERVICE

She left her mark at the Parks Conservancy before moving into a key role with the NPS. This is her story.

A ddressing a crowd at the Presidio Tunnel Tops "Ground-making" ceremony in November 2019, a proud Michele Gee talked about her nearby "touchstones."

Angel Island, through which her grandparents immigrated. Crissy Field, which she helped revitalize. The San Francisco National Cemetery, where her great-uncle is buried. And the Crissy Field Center, where she launched a career that led from the Parks Conservancy to running one of the largest Interpretation and Education divisions in the National Park Service (NPS).

Long before Michele became a park ranger, she was an adventurous Girl Scout in the Bay Area. "I was always climbing on trees," she admitted. After studying Environmental Studies at UC Santa Barbara, she worked with the San Francisco Conservation Corps to run a youth program and supervise AmeriCorps crews to "change Crissy Field from an abandoned military airfield to a beloved parkland." That introduced her to the Parks Conservancy.

In 2000, she started at the burgeoning Crissy Field Center.

There she organized the first youth advisory council, worked with communities, established programs and more. She was eventually promoted to Deputy Director, and the programs she helped develop are still around today.

In 2011, Michele was recruited to fill the position of the Chief of Interpretation and Education for the Golden Gate National Recreation Area. She's now charged with interpreting the stories of our park sites through a contemporary lens, including histories involving her own family.

"All this deep-rooted history that I never knew, and to be a part of preserving and telling these stories—it's special. I keep it right here," Michele said, placing her hands over her heart.

SEE VIDEO OF MICHELE'S STORY AT PARKSCONSERVANCY.ORG/MICHELEGEE

#### **EVOLVING SHORELINES**

# RISING TIDE OF INNOVATION

How the Parks Conservancy is supporting the community to meet the challenge of our rising seas together.

ver the coming decade, projected sea level rise will force additional inches of water over the Mill Valley-Sausalito Pathway at Bothin Marsh, making the trail impassable at times and oversaturating the tidal ecosystem to the point it becomes inhospitable to the plants and animals living there.

The Parks Conservancy and its One Tam partners (Marin County Parks, the National Park Service, Marin Municipal Water District, and California State Parks) have engaged the community in a dialogue around sea level rise to ensure there is common understanding and a shared vision for the future of this unique public shoreline.

Maintaining the trail and marsh for decades to come will require an evolving collaboration between the community, public agencies, and partners. This method of inviting residents to join the process is known as community-based planning, and it's the cornerstone of the adaptation plan at Bothin.

"We spent two years in pre-design, focused just on community understanding of the local impacts of sea level rise and gauging their support for protecting the ecosystem," says Parks Conservancy project manager Rob LaPorte.

2020 will see another leap forward for this collaboration when conceptual designs aimed at evolving both the marsh and the trail are made public for further discussion.

With hundreds of Marin residents actively engaged in the work, the Parks Conservancy is confident the community can chart the driest path forward.





ENYA PAN

## REFASHIONING SUSTAINABLE COMMUNITY

How one high school senior has made taking care of the parks her business.

Inya Pan, a high school senior, carefully embroiders perennial flower patterns onto a polo shirt. Soon after she threads the final stitch she'll list the item in an online storefront for Apple&Olive, her sustainable fashion line featuring one-of-a-kind wares.

Fast fashion is everywhere, but the clothes at Apple&Olive require time by design.

After learning about the tons of waste and microfiber pollution produced by the textile industry every year, Enya felt called to action and she wanted to call in others too. At a beach cleanup on Baker Beach she found an ally in the Parks Conservancy. In 2019 she wrote her first \$1,000 check to the Conservancy, donating profits from her fashionable endeavor.

Stitch by stitch, Enya Pan is closing the loop in fashion, rescuing old and unsold garments from landfills and repurposing them into something sustainable and worth treasuring forever, just like these parks.

MEET ENYA AND SEE MORE OF HER FASHION AT PARKSCONSERVANCY.ORG/ENYA

JUDY DOI

## LEAVING AN OUTDOOR LEGACY

Her generous legacy gift is helping make a direct impact on the parklands she loved dearly.



J udy Doi was an indoor kid who grew into an outdoor adult. Eventually she climbed Half Dome, backpacked in national parks, and explored most Bay Area national park sites.

In the last year of her life, she found community among volunteers at the Alcatraz Historic Gardens and Black Point Gardens at Fort Mason. Many of them came to visit her in hospice care during her final weeks.

Judy's generous legacy gift—she left the Parks Conservancy half of her San Bruno property, with the other half to the Peninsula Humane Society—is helping fund a volunteer coordinator at Black Point Gardens. Soon, these terraced gardens facing the Bay will return to their historic glory, thanks to the hard work and generosity of people like Judy.

"She would be very pleased to know," says her sister Joi, "that in some small way, she's helping to continue the development and sustainability of the park."

READ MORE ABOUT JUDY'S LOVE FOR PARKS AT PARKSCONSERVANCY.ORG/JUDYSLEGACY







MEET. RELAX. PLAY. LEARN. EXPLORE.

## PRESIDIO TUNNEL TOPS

A special 'Groundmaking' event in 2019 marked a major milestone for this new world-class parkland.

oming in fall 2021: The Presidio Tunnel Tops! ✓ In November 2019, civic leaders, philanthropic community supporters, and public officials including House Speaker Nancy Pelosi celebrated the kickoff of construction for this 14-acre parkland that will become a national park destination at a "Groundmaking" event.

The new parkland will sit atop the Presidio Parkway and reconnect the Main Post to Crissy Field, offering a central destination for visitors and locals alike. It will be a park for all, dedicated to serving communities through open spaces to grow, play, thrive, and connect more deeply with nature and one another.

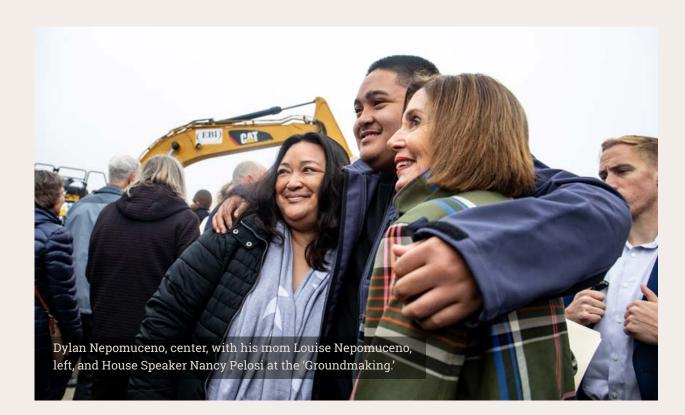
Youth starred at the November event. Dylan Nepomuceno, a student with our Inspiring Young Emerging Leaders program at the Crissy Field Center, gave a speech and got a shout-out from Speaker Pelosi. The Tunnel Tops will sport a brand-new Youth Campus with a three-acre interactive play area. Learn more at *presidiotunneltops.org* 

#### THANK YOU

The Presidio Tunnel Tops is being made possible by the generosity of individuals, families, and foundations in our community. Our deepest thanks for their gifts to the project that will create this world-class parkland opening in the fall of 2021.







## PARTNERSHIP for the PRESIDIO







The Partnership for the Presidio works to sustain the Presidio's natural beauty, preserve its history, maintain its funding, and create inspiring national park experiences for visitors. Two federal agencies manage the Presidio jointly: the National Park Service and the Presidio Trust, with support from their non-profit partner, the Golden Gate National Parks Conservancy. Together, the partnership has transformed America's most coveted military post into the crown jewel of one of the most visited areas in the national park system.

PARKS CONSERVANCY

PROGRAMS KEY

Park Stewardship & Volunteer

Visitor Centers and Services

Institute at the Golden Gate

Community Engagement

Projects

One Tam

Science

Youth Programs

### FROM LARGE PROJECTS TO SMALL MOMENTS, YOUR IMPACT WAS FELT IN 2019.

he Golden Gate National Parks Conservancy is more than what you can see at a handful of beautiful parks. Far more. In 2019 and throughout our nearly four decades of community science, programming, engagement and stewardship, the Parks Conservancy has been dedicated to improving these parks we all love. With your help and in conjunction with our partners, we help care for the land, protect endangered species, build trails, and connect people to nature.

In this graphic, you can see a sampling of our broad impact in 2019. From the massive effort to save coho salmon in Muir Woods, to the small moments of wonder at our native plant nurseries, the importance of your support was felt across almost 84,000 acres of parklands in 2019. Thank you for making an immeasurable difference for these Bay Area national parks.

#### 1. POINT REYES SCIENCE **ADVENTURE**

In this intensive science education and leadership program, youth spend a week at Point Reyes' Historic Lifeboat Station and work with professional scientists.

#### 2. PARKRX

The Park Prescription movement had a moment in 2019. The work of the Parks Conservancy was featured on PBS NewsHour, Outside Magazine, and Time Magazine, among others.

More doctors are prescribing time in nature for its healing powers. The Conservancy's Institute at the Golden Gate has been at the leading edge of ParkRx since 2010, and that work is paying off. The outdoors "nature cure" is needed now more than ever.

#### 3. PARK ACADEMY CLASSES

Our park experts expand your knowledge base, on topics ranging from botany to meditation. We offer these classes as a special perk to volunteers and park staff.

#### 4. LINC

In LINC (Linking Individuals to their Natural Community), a program led by our Park Stewardship team, high schoolers spend the summer caring for our parks and learning valuable leadership skills.

#### **5. PARK STEWARDSHIP MARIN**

Nobody knows the trails of Marin better than this team. They've spent many hours on projects that benefit people and wildlife alike, ensuring the future of our parks for both.

#### 6. ONE TAM

Five partners unite across Mt. Tamalpais' borders to ensure the longterm health of a beloved mountain. The unique partnership has become a model for others across the nation.

#### 7. REDWOOD RENEWAL

If you visited Muir Woods in the fall, you would have seen a big operation for the small but endangered coho salmon. Trees were dragged across trails into Redwood Creek to create "woody debris" for juvenile fish to survive. In future years of this NPS project, visitors will see improvements to Muir Woods bridges and trails.

#### 8. BOTHIN MARSH

This is a critical junction as the Bay Area addresses sea-level rise. For more, see the story earlier in this Report to the Community.

#### 9. MARIN HEADLANDS **NATIVE PLANT NURSERY**

Volunteers help collect seeds, prune plants and get them ready for planting in the parks. The Marin nursery is one of four native plant nurseries run in partnership with the NPS.

#### 10. GOLDEN GATE RAPTOR **OBSERVATORY**

For the last 35 fall seasons, citizen scientists have taken to Hawk Hill to observe and record the movements of the majestic raptors flying overhead.

#### 11. MIGRATORY STORY

This Crissy Field Center program, in conjunction with NPS, brings middle schoolers to Hawk Hill to learn about raptor migrations and parallels with human migration.





#### 12. CRISSY FIELD CENTER

The Center's youth programs served nearly 20,000 participants in 2019, from 70 different schools across the region.

#### 13. PRESIDIO TUNNEL TOPS

In November 2019 we celebrated this new park site with a "Groundmaking" ceremony. For more, see the story earlier in this Report to the Community.

#### 14. SAN FRANCISCO PUBLIC LIBRARY PARTNERSHIP

Public libraries and public parks fit together better than ever! In 2019 we brought the library's Summer Stride to the Presidio and other park sites with events, StoryWalks, and more.

#### 15. CHINA BEACH

An upcoming and much-needed revamp for this hidden gem will include restored amenities and also improved facilities for the NPS Ocean Rescue team.

#### 16. LANDS END LOOKOUT

Our cozy outpost—featuring food, apparel, and history—was named by the San Francisco Chronicle's John King as the best new public building built in the 2010s.

#### 17. ROVING RANGER

Our orange-and-green converted food truck dispensed park info far and wide in 2019, from Pacifica Fog Fest to San Francisco State, where it was helping to recruit interns.

#### 18. OCEANA HIGH SCHOOL **NATIVE PLANT NURSERY**

For more than 20 years, students at this Pacifica high school have learned about plants and the environment around them thanks to a unique program and partnership.

#### 19. 50<sup>TH</sup> ANNIVERSARY OF THE OCCUPATION OF ALCATRAZ

The NPS welcomed original Occupiers and their families in November to commemorate the 50th anniversary of the historic island takeover by the Indians of All Tribes.

#### 20. FUTURE IDS AT ALCATRAZ

An Art in the Parks installation that utilized the unique history of the island, Future IDs reinvisioned incarceration in unique ways through art and programming in 2019. The ID-inspired artworks are created by and with individuals who have conviction histories as they conceive and develop a vision for a future self.

#### 21. ALCATRAZ HISTORIC GARDENS

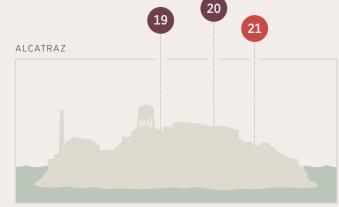
These gardens are flourishing after more than 15 years of volunteer dedication and ingenuity, like a 2019 project that saw "historic" prison laundry water repurposed for use in the garden.

#### 22. TRAILS FOREVER

The future of our great trails looks bright, thanks to your dedicated support! Since 2003, we've raised more than \$100 million for our park's trails and overlooks.

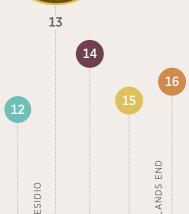
### IT'S ALL THANKS TO YOU

Thank you to our generous donors for their support in 2019! We are very grateful for your impact through giving. To ensure privacy, a list of donors is not included in this online report. A full donor list will be printed in the August issue of Gateways, our membership newsletter.













# THANK

### **VOLUNTEER GROUPS** 2019

7 Tepees

AAA of Northern California, Nevada

& Utah

Accenture

Access SFUSD

Aclima INC

AEI Consultants

Agape Community Center

Aim High

Airbnb

Alamo Elementary School

Alcatraz Gardens Volunteers Alcatraz Interpretation and Education

Volunteers

Alcatraz Waterbird Docents

Algolia

Aligos Therapeutics

Allison and Partners

AltSchool

American Eagle Outfitters

American Hiking Society

American International Group, Inc.

Ameriprise Financial

Amour Vert

AmWINS Group Inc.

Anaplan

Andreessen Horowitz AppDirect

AppDynamics

Apple Inc.

Aquatic Ecology Program Volunteers Archbishop Riordan High School

Arla Iglesia de Jesucristo

Arla USA

Art in the Parks Volunteers

ASEP

Athleta

Atlassian

ATOM Consortium

AvalonBay Communities, Inc.

Banana Republic

Bay Area Earpers

Bay School of San Francisco

Beach Program Volunteers

Black Point Gardens Volunteers

Booking.com

Box

Boy Scouts of America

BuildOn

**Butchershop Creative** 

California Academy of Sciences

California Association for Nurse

Practitioners

California Coastal Commision California State University, Chico

Capital One

Cedars of Marin

CFGI

Children's Day School

City College of San Francisco

City National Bank Claire Lilienthal School

Clark Construction Group

Clif Bar

ClimateWorks Foundation

Cloudflare

College of Marin

College Preparatory School

Columbia University Alumni Association

Community Grows

Compass

Convent Elementary School

Coral Reef Alliance

Cornerstone Academy

Cornerstone Trinity Baptist Church

CP Lab Saftey

Credible

Credit Sesame

Crissy Field Center

Crissy Field Center Volunteers:

Outreach and Education, Public

Programs, and Administration

Crissy Field Center Youth Programs:

Camping at the Presidio (CAP),

Inspiring Young Emerging

Leaders (I-YEL), Summer Camp

Counselors-in-Training, Urban

Trailblazers (UTB), and Project WISE

Cultural Resources Volunteers:

Alcatraz and Marin Headlands

(including Concrete Preservation

Program)

Design Volunteers-In-Parks, Park

Photographers, and Headlands Center

for the Arts Digitas

Disability Parents Network

DivcoWest

DocuSign Dropbox

Duke Alumni DWA Media

Eastside College Preparatory School

Edelman

English Language Institute

**English Studies Institute** Envoy

Ernst & Young

Esurance Insurance Services

Eurest Eventbrite

Everlane

FactSet Research Systems

Farallone View Elementary School Federal Reserve Bank

FedEx

First Republic Bank

FIS Mobile

Flexport

Fluxx Labs, Inc. Force Management

Fort Baker Stewardship

Fort Mason Visitor Services, Special

Park Uses Group (SPUG), and

Environmental/Safety Programs

Fort Point Interpretation & Education

Volunteers

Fossil

Franklin Templeton Investments

Fremont Group

Fusion Academy San Francisco Galileo Academy of Science and

Technology

Gap, Inc. Gateway High School

Gay for Good

Georgia Tech Alumni Association

German International School of

Silicon Valley

GES International Education

Getaround

Girl Scouts of the USA Glassdoor Inc.

Global Student Embassy



Glu Mobile

Golden Gate Bridge Welcome Center Volunteers

Golden Gate Landscape and Maintenance Volunteers (San Francisco Shoreline, Fort Mason, Sutro Heights Park, Ocean Beach)

Golden Gate Raptor Observatory

Volunteers

Golden Gate Trail Stewardship and Teens on Trails

Gonzaga Preparatory School Gonzaga University

Google

Gracenote

Granada High School

**Grand Rounds** 

Greenwood School

Grinnell College Alumni

Group Nine Media **Gryphon Investors** 

Guidebook Inc.

Habitat Restoration Team & Invasive Plant Patrol Volunteers

Hackerone

Hall Capital Partners, LLC Harmless Harvest

Hearsay Systems, Inc.

Hines

HLB Lighting Design HMSHost SFO

Holy Name School Honor Home Care

Hotel Nikko

Huckberry

Huckleberry Youth Programs humangear

**HVR Software** 

iCrossing

Impossible Foods Indiegogo

Ingrid B. Lacy Middle School Insurance Industry Charitable

Foundation

Intercontinental Hotel

International School of the Peninsula Internship Programs (Volunteers-In-

Parks, Academic, Summer Youth)

Intuit. Inc.

Invasive Species Early Detection Program (Weedwatchers)

Iron Creative

IXL Learning

Japanese Community Youth Council John Muir National Historic Site

John O'Connell High School JPMorgan Chase

JROTC

Junior Rangers, National Park Service Katherine Delmar Burke School

Ketchum

Kilroy Realty Corporation KIPP San Francisco College Preparatory

Knotel

Kong, Inc.

Lake Canyon Elementary School Latino Outdoors

Law Enforcement Volunteers: Horse Patrol, Junior Lifequard, Park Police. Search & Rescue

Leadership Public Schools

Lending Club Lending Tree

LendingHome

Lick-Wilmerding High School Lincoln High School

Live Oak School

Lockton Insurance Brokers, LLC Logos Lodge No. 861, F&AM

Lowell High School

Lucasfilm Lyric

Mainsail Partners

Marin Country Day School Marin County Parks

Marin Headlands Interpretation.

Education, and Visitor Service Volunteers (includes Battery

Townsley, Nike Missile Site, Point Bonita)

Marin Historic Landscape and Facilities Volunteers

Marin Municipal Water District

Marsh Method

Mind Body Online

Miramonte Christian School

ModCloth Moogsoft, Inc.

Muir Woods Interpretation, Education, and Visitor Service Volunteers

Munich Re Ventures

Mythic Inc.

National Charity League

National Collegiate Honors Council

Native Plant Nursery Volunteers: Fort Funston, Marin Headlands,

Oceana, Presidio

**Nectar Communications** Netflix

New Relic

Northgate High School Norwest Venture Partners

Novartis

Obvious Ventures Ocean Health

Old Navy One Tam

One Tree Planted

One Workplace

Optimizely Oracle

Our Lady of the Visitacion School

Outward Bound

Pacific Coast Capital Partners

Park Stewardship Youth Programs:

Oceana Nursery and Linking

Peabody Elementary School Piedmont High School

Pisces Foundation

Pivotal

PRA Northern California

Presidio and Lands End Interpretation,

Education, and Visitor Service Volunteers (includes Battery

Chamberlin) Presidio Archaeology Volunteers

Presidio Docents, Ambassadors,

and Greeters

Presidio Forest and Trail Stewards Presidio Garden and Sustainability

Stewards

Presidio Habitat Stewards Presidio Hill School

Presidio Trust

Project Management Institute Proof School

Prospect Sierra

Protiviti Quip

Radius Intelligence

Randstad Redwood Trust REI

Rev

RHAA Landscape Architecture

River City Christian

Road Warriors Roadster

Rodan and Fields

Rotary Club RSF Social Finance

Sacred Heart Cathedral Preparatory

Sage Educators Salesforce

Segment Inc.

Shopstyle

SalesHood San Francisco Optometric Society

San Francisco Recreation and Park Department

Scientific Certification Systems

Shute, Mihaly & Weinberger LLP

San Francisco State University San Francisco Unified School District

San Francisco Waldorf School San Francisco Zoo

> Summit Public Schools Surfrider Foundation

Stuart Hall

TEF Design

Sight Machine

SML Snowy Plover Volunteers (Plover

Patrollers) Softchoice Sojern

Splunk Inc. SPMB

Slack

Square St. Ignatius College Preparatory St. Vincent de Paul School

Stafford House Stanbridge Academy

Stanford University

Strava Stripe

> Subaru Sugar Bowl Academy

Talkable

The Church of God International The Communications Network

The Nielsen Company

The North Face **Thomson Reuters** 

TMP Worldwide Tophatter

Triage Consulting Group Twilio

Twitch Uber

UC Davis Alumni Association United Airlines Inc University of California, Berkeley

University of California, Davis University of California, Office of

the President University of California, San Francisco University of Michigan Alumni

University of San Francisco University of Washington UrbanSitter

Valor Water Analytics

Validant

Volkswagen Electronics Research Lab

Volunteers in Asia

Verizon

Visa

Walmart

Walt Disney Family Museum

Waves Not Plastic WellDone

Wells Fargo

West Coast Industries Westborough Middle School

Williams-Sonoma, Inc. Women Helping All People

Westmoor High School

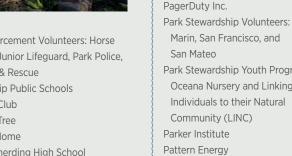
Workday

Yale University Alumni YMCA

Youth Community Service YouTube Zendesk Zenefits

Zoox Zume



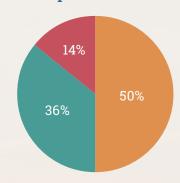


### FINANCIAL STATEMENTS

#### STATEMENT OF FINANCIAL POSITION

as of September 30, 2019 (with comparative totals for 2018)

# Golden Gate National Parks Conservancy Fiscal Year 2019 support to the parks



### TOTAL SUPPORT 2019: **\$46,883,437**\*

Park Interpretation and Visitor Services \$16,972,481 (36%)

Park Enhancements,
Restoration, and Stewardship
\$23,311,880 (50%)

Youth, Volunteer, and Community Programs \$6,599,076 (14%)

## TOTAL SUPPORT TO THE PARKS, 1982–2019: \$577 MILLION

Financial statements of the Golden Gate National Parks Conservancy are audited on an annual basis.

Copies of the complete audited financial statements are available upon request by calling the Parks Conservancy's Chief Operating Officer at (415) 561-3000.

\*Support to the parks includes all program service expenses, excluding cost of goods sold and donated services

ASSETS	2019	2018
CURRENT ASSETS		
Cash and cash equivalents	\$ 52,866,717	\$ 43,951,190
Accounts receivable, net	7,449,393	4,860,525
Contributions receivable	10,195,806	9,348,769
Inventories	3,488,499	3,103,649
Prepaid expenses	541,413	671,157
Short-Term Investments	5,000,946	6,302,618
Total current assets	79,542,774	68,237,908
LONG-TERM ASSETS		
Contributions receivable, net	5,910,436	6,961,852
Investments	36,174,505	36,257,467
Furniture, fixtures and equipment, net	1,693,488	1,715,331
Deposits and other assets, net	2,190,095	3,239,384
Total long-term assets	45,968,524	48,174,034
TOTAL ASSETS	\$ 125,511,298	\$ 116,411,942
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Accounts payable and accrued liabilities	\$ 3,996,515	\$ 2,977,021
Accrued payroll related expenses	3,342,920	2,952,450
Deferred revenue	2,018,392	2,406,433
Total current liabilities	9,357,827	8,335,904
LONG-TERM LIABILITIES		
Deferred revenue	663,994	865,599
Deferred rent liability	90,469	73,618
Advance Deposits	2,125,956	2,044,046
Agency funds payable	576,816	577,175
Total long-term liabilities	3,457,235	3,560,438
TOTAL LIABILITIES	12,815,062	11,896,342
NET ASSETS		
Without donor restrictions		
Undesignated	19,550,687	18,442,274
Board-designated	12,471,713	11,713,854
Total net assets without donor restrictions	32,022,400	30,156,128
Total net assets with donor restrictions	80,673,836	74,359,472
TOTAL NET ASSETS	112,696,236	104,515,600
TOTAL LIABILITIES AND NET ASSETS	\$ 125,511,298	\$ 116,411,942

The state of the s

#### STATEMENT OF ACTIVITIES

for the year ended September 30, 2019 (with comparative totals for 2018)

	2019			
	Without Donor With Donor			2018
	Restrictions	Restrictions	Total	Total
SUPPORT AND REVENUE				
Program revenue	\$ 43,311,132		\$ 43,311,132	\$ 43,051,358
Contributed income	3,451,959	\$ 18,747,577	22,199,536	28,576,090
Special events, net of donor				
benefits of \$181,630	1,016,044	183,468	1,199,512	1,712,460
Cooperative agreement				
reimbursements	6,890,962		6,890,962	5,356,352
Other income	67,585		67,585	117,267
Net assets released from				
restrictions	12,640,128	(12,640,128)		
TOTAL SUPPORT AND REVENUE	67,377,810	6,290,917	73,668,727	78,813,527
XPENSES				
Program services				
Park interpretation and				
visitor services	23,785,170		23,785,170	23,971,916
Park enhancements,				
restoration and stewardship	23,311,880		23,311,880	15,500,078
Youth, volunteer and				
community programs	6,599,076		6,599,076	6,340,040
Total program services	53,696,126		53,696,126	45,812,034
Management and general	7,256,636		7,256,636	6,200,498
Fundraising	4,862,882		4,862,882	3,891,301
TOTAL EXPENSES	65,815,644	_	65,815,644	55,903,833
hange in net assets				
from operations	1,562,166	6,290,917	7,853,083	22,909,694
ndowment and				
Investment activities				
Contributed income				500,000
Net realized and unrealized				
gain on investments	(406,681)	(98,291)	(504,972)	1,215,132
Interest and dividend income	705,301	121,738	827,039	486,125
Other investment income	5,486		5,486	84,858
HANGE IN NET ASSETS	1,866,272	6,314,364	8,180,636	25,195,809
IET ASSETS, BEGINNING OF YEAR	30,156,128	74,359,472	104,515,600	79,319,791
NET ASSETS, END OF YEAR	\$ 32,022,400	\$ 80,673,836	\$ 112,696,236	\$ 104,515,600



#### **GOLDEN GATE NATIONAL** PARKS CONSERVANCY

201 Fort Mason San Francisco, CA 94123 (415) 561-3000 parksconservancy.org

COLIN LIND Chair, Board of Trustees

CHRISTINE LEHNERTZ

President & CEO

#ParksConservancy #Parks4All





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PARK ICONS

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### **OUR PUBLIC AGENCY PARTNERS**



#### NATIONAL PARK SERVICE

The National Park Service (NPS) is a federal agency within the U.S. Department of the Interior charged with managing the preservation and public use of America's most significant natural, scenic, historic, and cultural treasures. Established in 1916, the NPS manages 417 sites across the United States, including the Golden Gate National Parks. For more information, call (415) 561-4700 or visit nps.gov/goga.

LAURA JOSS General Superintendent, Golden Gate National Recreation Area

CAREY FEIERABEND Deputy Superintendent, Golden Gate National Recreation Area



#### THE PRESIDIO TRUST

In partnership with the National Park Service and the Golden Gate National Parks Conservancy, and at no cost to taxpayers, the Presidio Trust brings alive the unique historic, natural, and recreational assets of the Presidio for the inspiration, education, health, and enjoyment of all people. For more information, call (415) 561-5300 or visit presidio.gov.

WILLIAM E. GRAYSON, ESQ. Chair, Board of Directors JEAN S. FRASER

Chief Executive Officer









#### ONE TAM

In 2014, four public land agencies (National Park Service, California State Parks, Marin County Parks, and the Marin Municipal Water District) partnered with the Parks Conservancy to form the One Tam initiative, which brings together their resources, talents, and philanthropic efforts to support the stewardship, conservation, and enjoyment of Mt. Tamalpais.



#### GOLDEN GATE BRIDGE, HIGHWAY, AND TRANSPORTATION DISTRICT

Incorporated in 1928 as a special district of the State of California to design, construct, finance, and operate the Golden Gate Bridge, the District today continues to provide safe and reliable operation, maintenance, and enhancement of the Bridge and to provide transportation services, as resources allow, for customers within the U.S. Highway 101 Golden Gate Corridor.

BARBARA L. PAHRE President, Board of Directors

DENIS J. MULLIGAN General Manager



From left, Chris Lehnertz with Presidio Trust CEO Jean Fraser and Golden Gate National Recreation Area General Superintendent Laura Joss, at the Tunnel Tops "Groundmaking" event in November 2019.

