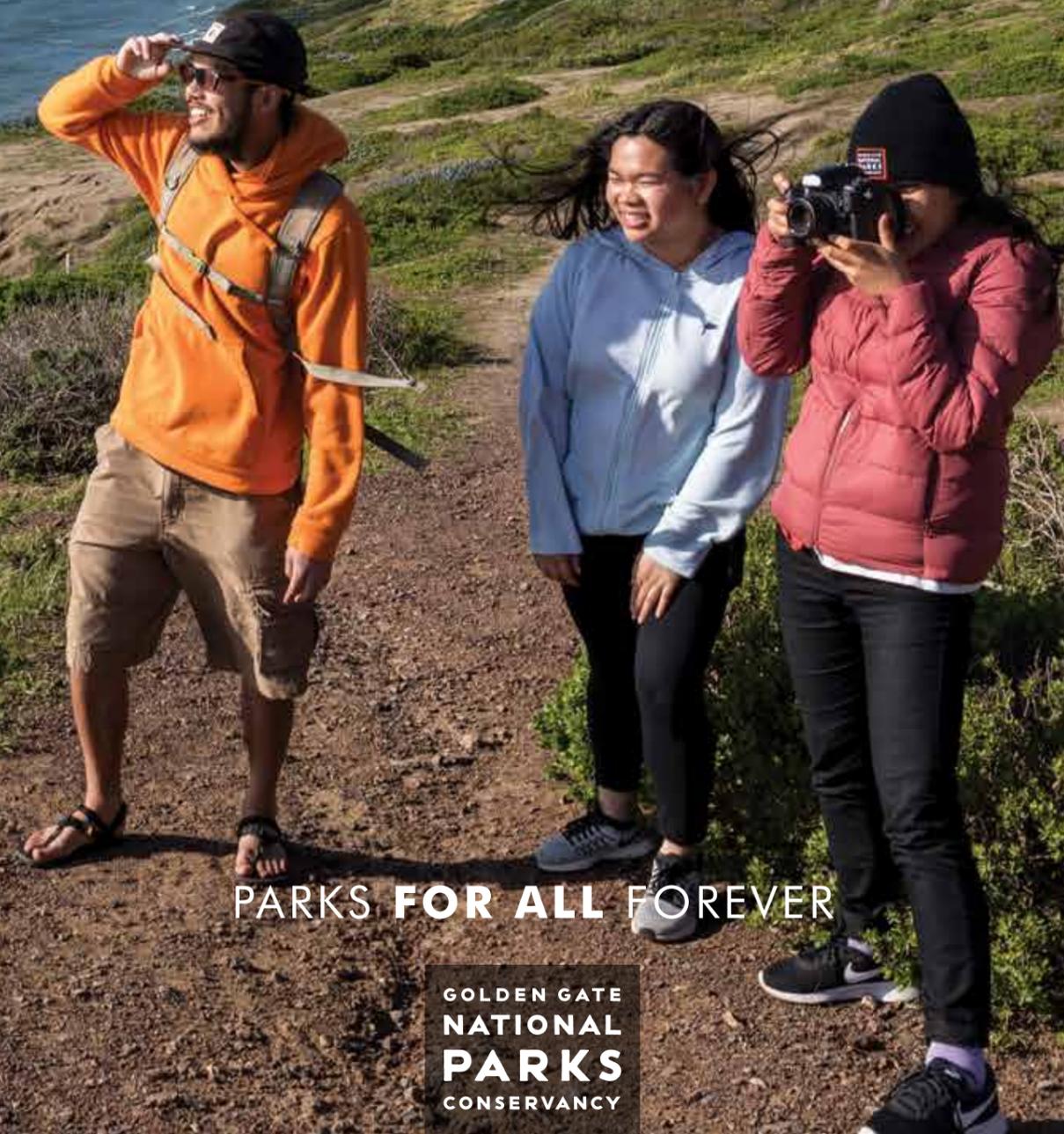


2018

REPORT TO THE COMMUNITY



PARKS FOR ALL FOREVER



PARKSCONSERVANCY.ORG



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AT THE HEART

of the 80,000-acre Golden Gate National Parks, there stands a soaring—and symbolic—bridge. After all, these parklands—and the Golden Gate National Parks Conservancy that supports them—connect vital ecosystems for threatened and endangered species, share interlocking webs of culture and history, and forge the enduring bonds between humans and the land. But these parks do far more than patch habitat corridors or bring people to their favorite trailheads. These special spaces pull communities together. These places engender the essential connections between neighbors, helping us understand and celebrate our differences and commonalities. And thus these parks—and the democratic values they represent—bridge us to our best possible future.



In 2017, more than 27,000 community members connected with their public lands—and each other—by volunteering across the Golden Gate National Parks and around Mt. Tamalpais. William Hough (One Tam youth and community program manager) and Greg Reza (Marin County Parks volunteer program coordinator), below, helped foster and inspire those connections. Hear their experiences—along with six other fascinating stories—by exploring videos and vignettes at [parksconservancy.org/annual18](https://www.parksconservancy.org/annual18).



"I just want to bring so many children and families, so that they can feel the energy and the love and embrace the outdoors—bug on a tree and 'ugh!' at a bug and see a banana slug for the very first time."

—Sister Stephanie Hughes

"That's one of the mission statements of the shuttle program: introducing folks to the shuttle but then having them navigate on their own to get here. So for the kids, the goal is: when they grow up and have kids, they'll come out here."

—Michael Bennett

4,721

Campers served in 2017 by Camping at the Presidio (a Parks Conservancy program in partnership with the Presidio Trust, National Park Service, and Bay Area Wilderness Training); 762 people were connected to the parks through community shuttles last year

LEADERS BLAZE NEW TRAILS COMMUNITY CONNECTIONS

Sister Stephanie Hughes believes nature can restore body and soul. When she first started exploring the Presidio, she was using a walker—the result of a “horrible past” and health afflictions. But then, she stepped into the parks. “I felt the dirt under my feet and it was different; I felt alive,” she recalls.

Being outdoors changed her life, and now she wants “the community to heal in the same manner that [she] was healed.” After getting trained by Camping at the Presidio, Sister Stephanie has been bringing people from “fight or flight” neighborhoods roiled by violence to Rob Hill Campground. During the past 12 years, she has guided thousands of adults and kids from across the Bay Area on park trips. “A lot of the children are shut up and shut in and hurting, but when we bring them to open spaces,

you can see the hardness shell away, like an onion,” she says, “because they are experiencing peace and tranquility for the very first time.”

Michael Bennett, another leader in San Francisco’s Bayview neighborhood, also saw how “park prescriptions” helped improve the health of his community. He was among the first to partner with the Conservancy’s Jennifer Greene and other park staff in cultivating trust in the Bayview and arranging free shuttles to the Presidio. Since 2012, Michael has introduced hundreds of residents to their national parks—and he hopes to nurture even more park ambassadors through youth internships. “One of my dreams is for folks of color to have an opportunity to come out here and work in the Presidio,” Michael says.

104,615

Native plants grown at Parks Conservancy nurseries to support 47 restoration projects across the Golden Gate National Parks, including the multi-year Lupine Diversification Project at Milagra Ridge and the Butterfly Translocation Project in partnership with the National Park Service, U.S. Fish and Wildlife Service, and Creekside Center for Earth Observation



"Hopefully people recognize that you don't have to be in a position like mine, you don't have to be a scientist, you don't have to be in environmental law or policy to make a difference in protecting the environment. All you have to do is care about the environment enough."

-Ruby Kwan

ECOLOGIST PLANTS A BRIGHTER FUTURE RESTORATION ON MILAGRA RIDGE



Like many of her Parks Conservancy colleagues, restoration specialist Ruby Kwan plays a vital role not just in the life cycle of endangered species in the parkslands—but also in the lives of young people emerging into adulthood.

On a wet, windy day on Milagra Ridge, Ruby teaches the finer points of planting lupines to a group of students from Pacifica's Oceana High School, including freshman Daniel Geronimo. It's a new experience for soft-spoken Daniel, who continues to gain confidence (as well as ecological knowledge) as a volunteer for the Conservancy-managed native plant nursery at Oceana.

"Personally, what I like about this program is meeting some new friends and cooperating with lots of teamwork and effort," Daniel says.

Ruby is part of a team that's trying to reestablish healthy populations of lupine—a host plant for the endangered Mission blue butterfly. Last year, a multi-partner project "translocated" 30 of the butterflies to Milagra Ridge to boost the local population that was nearly wiped out.

As fulfilling as that difficult work has been, however, Ruby derives just as much satisfaction nurturing the growth of Oceana students. She's an alumna. "It really brings great joy," she says.

"There are people who are still on the margin, to be able to bring them into opportunities and places where they can grow and can see themselves in has always been something that I really enjoy."

—Maricela Leon-Barrera

"Every day I wake up honored, privileged, and blessed to be able to have the opportunity to do what I love—share these experiences with folks and help educate folks."

—Jasmine Reinhardt



LIBRARIANS & RANGERS TEAM UP CONSERVANCY PARTNERSHIPS

After bringing StoryWalks back from a conference, Maricela Leon-Barrera—early learning coordinator for San Francisco Public Library—says it’s “really exciting” to see how the concept has taken hold. Two StoryWalks were installed in 2017, guiding families through book pages posted along trails at Lands End and the Presidio. And one more storybook, sponsored by the Yosemite Conservancy, was placed at Tennessee Valley in 2018.

It’s just one example of how library-park collaborations are blossoming. This year is the third summer that the San Francisco Public Library, Parks Conservancy, and National Park Service (NPS) will theme the Summer Stride learning program around parks, host ranger talks at branch libraries, and offer free shuttles connecting local communities with national parks.

Inspired by that example, Ranger Jasmine Reinhardt—the NPS community outreach manager for Marin County—has cultivated similar partnerships with Marin County Free Library (MCFL) and San Rafael Public Library. By riding with MCFL’s Bookmobile, Jasmine developed relationships with ranch families in the Chileno Valley of northern Marin. Many of those residents were able to visit Muir Woods for the first time. “Being able to share this with them was so meaningful,” she recalls.

And thus love and appreciation for the parks—like great ideas—continue to spread as naturally as seeds reach for the sky.



26,731

Community members participated in San Francisco Public Library’s park-themed 2017 Summer Stride reading/learning program, in partnership with the Parks Conservancy and National Park Service; meanwhile, 642 people enjoyed guided shuttle trips from 11 library branches to nine national park sites—for many it was their first trip to the parklands



18,019

kids, teens, and adults served in 2017, by 405 programs of the Crissy Field Center—the Parks Conservancy’s urban environmental education center

TRUSTEE SEES PROMISE IN YOUTH & NEW PARK VISION FOR PRESIDIO TUNNEL TOPS

THANK YOU

The Presidio Tunnel Tops, planned by our community, is being made possible by gifts from the community. Thanks to the following generous donors for early lead gifts to the Tunnel Tops:

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Through the I-YEL (Inspiring Young Emerging Leaders) program at Crissy Field Center, Sarah Hoang gained the confidence to greet thousands of visitors on Alcatraz during a park internship. Anthony Rodriguez developed the skills to guide elementary school students at Rob Hill Campground for Camping at the Presidio programs. And Tatyana Chapman “grew out of [her] shell” to become a leader who encourages other participants to find their voice.

Sarah, Anthony, and Tatyana are among the 60,000 young people who benefit from youth leadership and education programs of the Parks Conservancy and its partner organizations at Golden Gate. The Presidio Tunnel Tops—a 14-acre parkland taking shape between Crissy Field and the Main Post—features an expanded youth campus that will introduce even more kids to life-changing park experiences, hands-on ecological lessons, and new career possibilities.

“Some of the additional facilities that are a part of the Tunnel Tops project are going to enable us to triple the number of youth that we can serve,” says Martha Ehmann Conte, a Parks Conservancy Trustee and a leading supporter of the Tunnel Tops. “That’s really the heart of what we are doing.”

The soul, meanwhile, is fostering connections between young people and their parklands—and among their peers.

“One of the values that I-YEL has is to reach out to other youths—kids who don’t usually come to the parks,” Sarah says.



“There are kids living in San Francisco who have never been out to the ocean. A dream would be to make sure that every kid in the city gets to these parks.”

—Martha Ehmann Conte

“I feel like youth—the next generation—should realize how important the parks are, and how important nature is to their everyday life.”

—Anthony Rodriguez



"Seeing curiosity and enthusiasm sparked by these activities is really encouraging; it's the best indicator that we have a successful program."

—Francis Taroc

"It would have made Jennie so happy to know that not only are these young folks learning so much about animal life, but that they could adopt careers, perhaps, as rangers."

—Tom Meyer

1,800

Community members introduced to hawk migration through Golden Gate Raptor Observatory docent programs in 2017, including 196 elementary school students in the Migratory Story program

DONOR PASSES HIS WIFE'S LOVE OF BIRDS FORWARD

MIGRATORY STORY ON HAWK HILL

Seeing schoolchildren stretch out to mimic the wingspan of hawks was especially heartwarming for Tom Meyer, who sought to start a raptor education program when his wife Jennie Rhine passed away in 2014.

Tom wanted to connect kids and birds to remember Jennie, a longtime volunteer bander with the Golden Gate Raptor Observatory (GGRO). Through his gift, Parks Conservancy staff with the GGRO and Crissy Field Center created Migratory Story, a program that brings 4th and 5th graders from San Francisco Unified School District to Hawk Hill to study raptor migration. For many students who come from immigrant families, it's their first visit to a national park.

"Some of those students have only been in the country a couple weeks, so this theme of migration...they're living it right now," explains Francis Taroc, the Center's senior specialist for environmental science.

While forging meaningful connections to the parks, the program also builds essential skills. "That process of inquiry and investigation is something that's really important to build on, in whatever career or path these students take," Francis says.

Tom adds that Jennie would have "a big smile on her face"—knowing that Migratory Story is helping kids spread their wings, at school and in life.



PARK PROJECTS

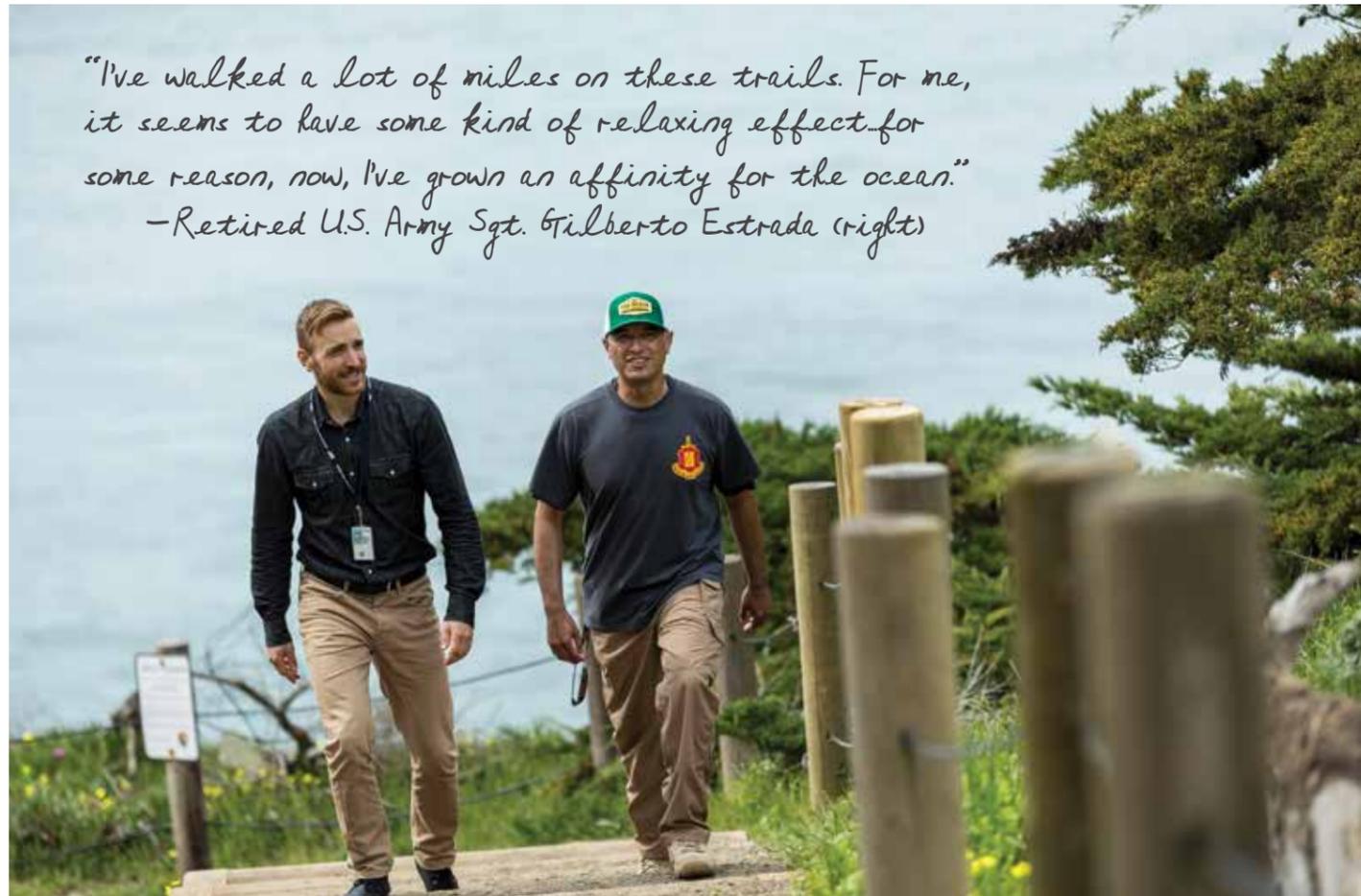
Completed critical repair and resurfacing work on the Crissy Promenade to improve durability and sustainability of the beloved waterfront trail that serves over 1 million visitors each year.

Garnered recognition for the historic Alcatraz Quartermaster Warehouse Rehabilitation, named 2017 Project of the Year by the International Concrete Repair Institute, while advancing plans for improving the Alcatraz Embarkation experience.



2018 ACCOMPLISHMENTS

*"I've walked a lot of miles on these trails. For me, it seems to have some kind of relaxing effect—for some reason, now, I've grown an affinity for the ocean."
—Retired U.S. Army Sgt. Gilberto Estrada (right)*



EDUCATION PROGRAMS

Launched parkyouthexchange.com, an online portal to immersive educational programs across Golden Gate, offered by the partner organizations of the Park Youth Collaborative.

Delivered summer camps, school programs, educator trainings, and community outreach initiatives through the Crissy Field Center, the Parks Conservancy's urban environmental education center in partnership with the National Park Service and Presidio Trust.

COMMUNITY PROGRAMS

Aided in the rehabilitation of 150 veterans through hikes and park activities in partnership with W.A.R.I.O.R. (Wellness and Recovery Incorporating Outdoor Recreation) and other programs.

Engaged 14,948 community members through hikes, talks, and special events of One Tam—a collaboration of the Parks Conservancy, Marin Municipal Water District, National Park Service, California State Parks, and Marin County Parks.

SPECIAL THANKS

Park Projects

The Crissy Promenade resurfacing will bring a better experience to millions of park visitors for years to come. We extend our special thanks to the Evelyn and Walter Haas, Jr. Fund, the National Park Service Centennial Fund, and the members of the Golden Gate National Parks Conservancy for their leadership support which has enhanced this beloved promenade.

Education Programs

An invaluable new resource for educators, parents, and community leaders, parkyouthexchange.com is a one-stop resource for activities, camps, internships, and more across the Golden Gate National Parks. Pooling the offerings of 24 park partners, the website features a searchable database of programs that serve young people of all ages. Special thanks for leadership funding from the S. D. Bechtel, Jr. Foundation and additional support from the James Irvine Foundation and Pisces Foundation.

Community Programs

On April 21, 2018 the Dipsea Race Committee and One Tam commemorated the 100th anniversary of the first women's competitive hike in the country with a special women's only walk/run from Mill Valley to Stinson Beach in the Golden Gate National Parks. Special thanks to lead sponsors Carey Hagglund Condy of Pacific Union Real Estate and EO Products.

SPECIAL THANKS

Restoration & Conservation

Judy Doi of San Bruno was a Parks Conservancy member for nearly 20 years. She cheerfully volunteered in the Alcatraz Gardens and for the Black Point Historic Gardens restoration at Fort Mason. Before Judy passed away in March, she included in her estate plan a bequest gift of real property to support the Parks Conservancy and the Alcatraz Gardens, Black Point Historic Gardens, and Mori Point—leaving a lasting legacy in the places she loved.

Social Impact

The Parks Conservancy's Institute at the Golden Gate will continue its innovative health-focused work with the essential support of Kaiser Permanente Community Benefit Programs. Kaiser's three-year commitment will support the Institute's Healthy Parks Healthy People: Bay Area initiative to improve the wellbeing of the highest health need residents through park visits.

Visitor Services & Interpretation

The William Penn Mott, Jr. Presidio Visitor Center was made possible through the generous support of the Lisa and Douglas Goldman Fund, Horace W. Goldsmith Foundation, William Penn Mott, Jr. Memorial Fund, Ambassador L. William Lane and Mrs. Jean Lane, and members of the Golden Gate National Parks Conservancy.

RESTORATION & CONSERVATION

Helped release 106 captive-reared coho salmon in Redwood Creek near Muir Beach, as part of a multi-agency, multi-phased project to prevent the endangered fish from going locally extinct.

Convened scientists and community members at the inaugural One Tam Science Summit, and released the seminal report *Measuring the Health of a Mountain: A Report on Mt. Tamalpais' Natural Resources*.



SOCIAL IMPACT

Propelled the Park Prescriptions movement nationwide through the Conservancy's Institute at the Golden Gate program in partnership with the National Park Service, as the Institute released an essential toolkit and organized a signature event on Crissy Field for Park Rx Day.

Created BayCLIC.org website through the Institute's leadership, providing a one-stop resource for climate educators across the Bay Area.

VISITOR SERVICES & INTERPRETATION

Designed, constructed, and opened the William Penn Mott, Jr. Presidio Visitor Center in a converted historic guardhouse, through a tri-agency collaboration that was honored with a National Park Service Partnership Award.

Welcomed 6 million visitors at eight park information and visitor centers, including the Lands End Lookout; Warming Hut; and facilities at Muir Woods, Alcatraz, and the Golden Gate Bridge.





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CP Lab Safety
Crissy Field Center
Crissy Field Center Volunteers: Outreach and Education, Public Programs, and Administration

Crissy Field Center Youth Programs: Camping at the Presidio (CAP), Inspiring Young Emerging Leaders (I-YEL), Summer Camp Counselors-in-Training, and Urban Trailblazers (UTB)
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 Jefferson High School
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 Liftopia
 Lightbend, Inc.
 LINC-One Tam
 Lincoln High School
 LinkedIn
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 Lithium Technologies
 Little School
 Live Oak School
 Lowell High School
 Lucidworks
 Lyft
 Marin Alternative Youth Court
 Marin Country Day School
 Marin County Bicycle Coalition
 Marin County Parks
 Marin GreenPlay
 Marin Headlands Nursery & Stewardship Volunteers
 Marin Headlands Visitor Center, Interpretation, and Education (includes Battery Townsley, Nike Missile Site, Point Bonita)
 Marin Horizon School
 Marin Landscape and Maintenance Volunteers

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27,103
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 Safety National
 Sage Educators
 Salesforce
 San Domenico School
 San Francisco Association of Realtors
 San Francisco Baykeeper
 San Francisco Clean City Coalition
 San Francisco Community Clean Team
 San Francisco Crossfit

San Francisco Department of Public Works
 San Francisco Department of the Environment
 San Francisco Friends School
 San Francisco Maritime National Historical Park
 San Francisco Public Utilities Commission
 San Francisco Recreation and Park Department
 San Francisco State University
 San Francisco Triathlon Club
 San Francisco Volunteer Connect
 San Francisco Zoo
 San Rafael High School
 Sares-Regis Group
 Scoop Technologies, Inc.
 Seeker Media
 Shah Satnam Ji Green S Welfare Force Wing
 Sharethrough
 Shute, Mihaly & Weinberger LLP
 Sierra Leadership
 Sift Science
 Skedulo
 Skender Construction
 Sledgehammer Games
 Slide Ranch
 Smaato, Inc.
 Snowy Plover Volunteers (Plover Patrollers)
 Softchoice
 Spinsters of San Francisco
 Sports Basement
 St. Brendan Parish School
 St. Cecilia Catholic Church
 St. Ignatius College Preparatory
 St. James School
 St. Stephen School
 Stanbridge Academy
 Stanford University Alumni
 Star of the Sea School
 Starbucks
 Stephanie & Friends
 Sterling Park Recreation Center
 Strava
 Strawberry Point Elementary
 Stretch the Imagination
 Stuart Hall
 Student Conservation Association
 Summit Public Schools
 Sunovion Pharmaceuticals, Inc.
 Sura Hussain-Community Group
 Surfrider Foundation
 Sustainability Accounting Standards Board
 Swirl
 Tehiyah Day School
 Tendo Communications
 The Argonaut & Hotel Zoe
 The Meet Group
 The Mission Continues Bay Area

The Nielsen Company
 Thomson Reuters
 Town School for Boys
 Towne Park
 TPG Capital
 Traction
 Tradeshift
 Trail Trippers Hiking Group
 Treasure Island Job Corps
 Triage Consulting Group
 Trout Unlimited
 Trulia
 U.S. Bank
 U.S. Securities and Exchange Commission
 Uber
 UBM Tech
 UC Davis Alumni Association
 Under Armour
 Union City Leisure Services
 United Airlines, Inc.
 United by Blue
 University of California-Berkeley
 University of California-Hastings College of the Law
 University of California-Merced
 University of California-San Francisco
 University of Florida
 University of Michigan Alumni
 University of San Francisco
 UserZoom
 Vantigo
 Venable

Visa
 VMWare
 Vacera Communications, Inc.
 Volunteer Centers of the Bay Area
 Volunteer Programs Administration and Management Volunteers
 VolunteerMatch
 Volunteers In Asia
 Vungle
 Wade Thomas Elementary School
 Walmart
 Warby Parker
 Watermark Press
 Waves Not Plastic
 Waymo
 Weber State University
 Weight Watchers
 Wells Fargo
 Westborough Middle School
 Westmoor High School
 Wetherby Asset Management
 White Hill Middle School
 Williams-Sonoma, Inc.
 Willow Creek Academy
 Wix
 Women Helping All People
 Workday
 Yelp
 YMCA
 Young's Market Company
 Zach Pine Nature Sculpture
 Zazzle
 ZS Associates
 Zurich Insurance Group

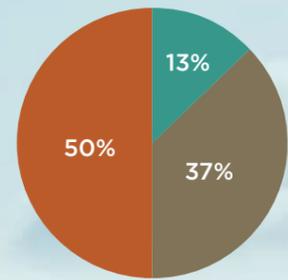


THE GOLDEN GATE NATIONAL PARKS would not be the same without the dedication and passion of our volunteers. Last year (October 1, 2016–September 30, 2017), 382 unique community groups—corporate partners, nonprofits, schools, civic and faith-based organizations, and more—generously contributed their time. On behalf of the Parks Conservancy, National Park Service, and Presidio Trust, **WE THANK YOU!**

FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL POSITION as of September 30, 2017 and 2016

GOLDEN GATE NATIONAL PARKS CONSERVANCY FISCAL YEAR 2017 SUPPORT TO THE PARKS



TOTAL SUPPORT 2017:
\$45,694,253*

■ Park Interpretation and Visitor Services \$16,829,237 (37%)

■ Park Enhancements, Restoration, and Stewardship \$22,848,736 (50%)

■ Youth, Volunteer, and Community Programs \$6,016,280 (13%)

TOTAL SUPPORT TO THE PARKS, 1982–2017:
\$500 MILLION

Financial statements of the Golden Gate National Parks Conservancy are audited on an annual basis.

Copies of the complete audited financial statements are available upon request by calling the Parks Conservancy's Executive Vice President/Chief Operating Officer at (415) 561-3000.

*Support to the parks includes all program service expenses, excluding cost of goods sold and donated services.

ASSETS	2017	2016
Cash and cash equivalents	\$ 16,479,274	\$ 8,280,715
Accounts receivable, net	5,573,663	4,069,520
Contributions receivable, net	18,373,144	19,667,022
Inventories	3,295,549	2,728,737
Prepaid expenses and deposits	830,170	609,304
Investments	40,570,257	35,199,081
Furniture, fixtures, and equipment, net	1,621,453	981,914
Other assets, net	4,370,054	5,392,631
TOTAL ASSETS	\$ 91,113,564	\$ 76,928,924
LIABILITIES AND NET ASSETS		
LIABILITIES		
Accounts payable and accrued liabilities	\$ 3,782,457	\$ 3,103,984
Accrued payroll-related expenses	2,856,224	2,363,841
Grants payable	3,304,000	
Agency funds payable	591,241	532,809
Deferred revenue	1,259,851	1,299,402
TOTAL LIABILITIES	11,793,773	7,300,036
NET ASSETS		
Unrestricted:		
Undesignated	9,417,005	8,763,554
Board-designated	19,226,050	18,137,212
Total unrestricted net assets	28,643,055	26,900,766
Temporarily restricted	44,534,524	36,616,527
Permanently restricted	6,142,212	6,111,595
TOTAL NET ASSETS	79,319,791	69,628,888
TOTAL LIABILITIES AND NET ASSETS	\$ 91,113,564	\$ 76,928,924

STATEMENT OF ACTIVITIES for the year ended September 30, 2017 (with Comparative Totals for 2016)

	2017			2016
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
SUPPORT AND REVENUE				
Program revenue	\$ 41,444,303			\$ 41,444,303
Contributed income	3,042,506	\$ 15,495,835	\$ 30,617	18,568,958
Special events, net of donor benefits of \$130,050	1,078,670	416,672		1,495,342
Cooperative agreement reimbursements	6,094,513			6,094,513
Mitigation awards	20,098			20,098
Other income	170,571			170,571
Net assets released from restrictions	9,244,357	(9,244,357)		
TOTAL SUPPORT AND REVENUE	61,095,018	6,668,150	30,617	67,793,785
EXPENSES				
Program services				
Park interpretation and visitor services	23,850,723			23,850,723
Park enhancements, restoration, and stewardship	22,848,736			22,848,736
Youth, volunteer, and community programs	6,016,280			6,016,280
Total program services	52,715,739			52,715,739
Management and general	6,093,390			6,093,390
Fundraising	3,661,530			3,661,530
TOTAL EXPENSES	62,470,659			62,470,659
CHANGE IN NET ASSETS FROM OPERATIONS	(1,375,641)	6,668,150	30,617	5,323,126
Endowment and investment activities				
Net realized and unrealized gain on investments	2,606,254	1,156,612		3,762,866
Interest and dividend income	307,080	93,235		400,315
Other investment income	204,596			204,596
CHANGE IN NET ASSETS	1,742,289	7,917,997	30,617	9,690,903
NET ASSETS, BEGINNING OF YEAR	26,900,766	36,616,527	6,111,595	69,628,888
NET ASSETS, END OF YEAR	\$ 28,643,055	\$ 44,534,524	\$ 6,142,212	\$ 79,319,791

OUR PUBLIC AGENCY PARTNERS



NATIONAL PARK SERVICE

The National Park Service (NPS) is a federal agency within the U.S. Department of the Interior charged with managing the preservation and public use of America's most significant natural, scenic, historic, and cultural treasures. Established in 1916, the NPS manages 417 sites across the U.S., including the Golden Gate National Parks. For more information, call (415) 561-4700 or visit nps.gov/goga.

LAURA JOSS
General Superintendent,
Golden Gate National Recreation Area

CAREY FEIERABEND
Deputy Superintendent,
Golden Gate National Recreation Area



THE PRESIDIO TRUST

In partnership with the National Park Service and the Golden Gate National Parks Conservancy, and at no cost to taxpayers, the Presidio Trust brings alive the unique historic, natural, and recreational assets of the Presidio for the inspiration, education, health, and enjoyment of all people. For more information, call (415) 561-5300 or visit presidio.gov.

JOHN KEKER
Chair, Board of Directors

JEAN S. FRASER
Chief Executive Officer



GOLDEN GATE BRIDGE, HIGHWAY, AND TRANSPORTATION DISTRICT

Incorporated in 1928 as a special district of the State of California to design, construct, finance, and operate the Golden Gate Bridge, the District today continues to provide safe and reliable operation, maintenance, and enhancement of the Bridge and to provide transportation services, as resources allow, for customers within the U.S. Highway 101 Golden Gate Corridor.

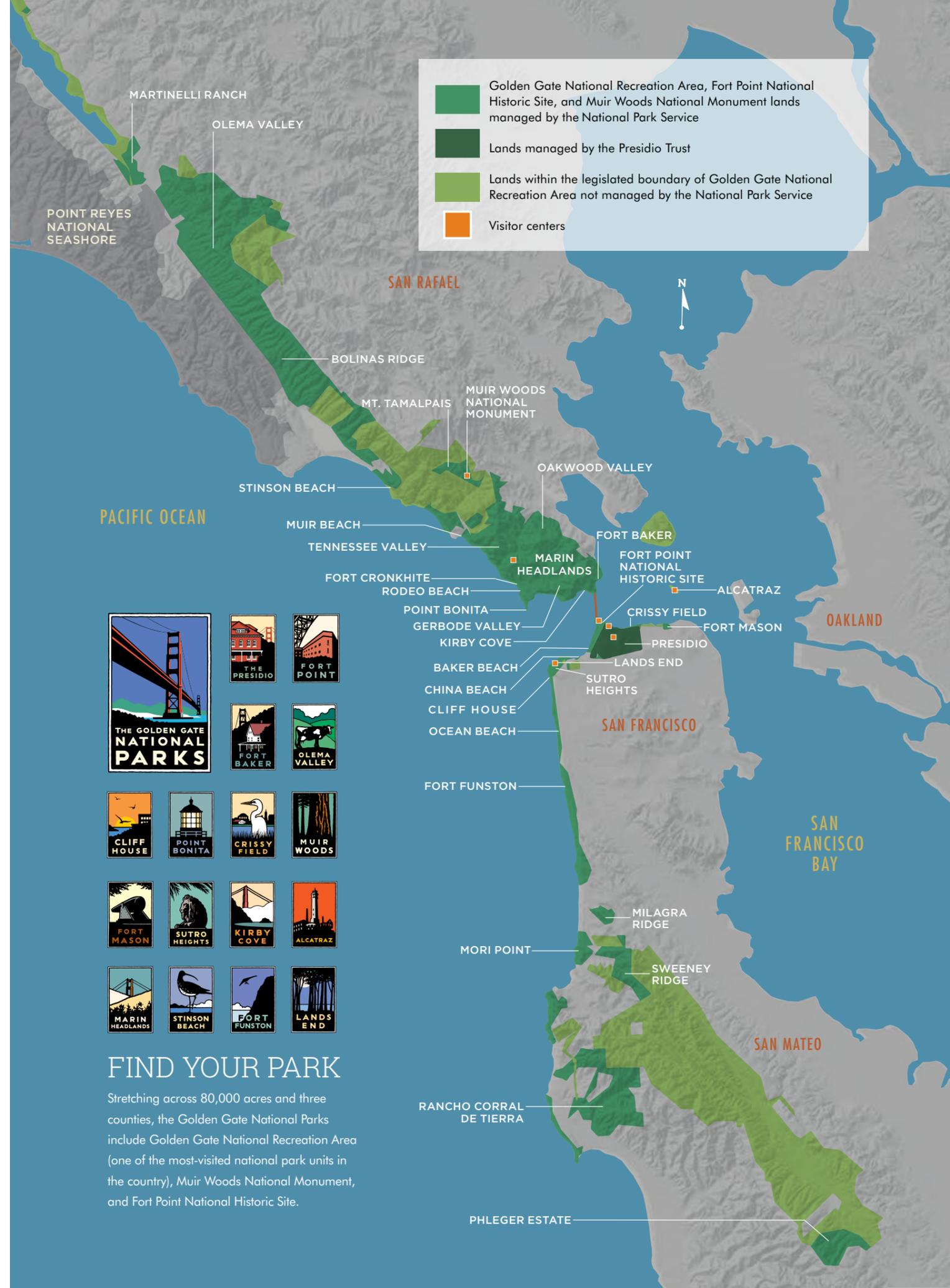
SABRINA HERNANDEZ
President, Board of Directors

DENIS J. MULLIGAN
General Manager

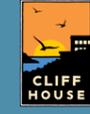
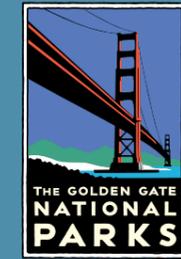


TAMALPAIS LANDS COLLABORATIVE

In 2014, four public land agencies (National Park Service, California State Parks, Marin County Parks, and the Marin Municipal Water District) partnered with the Parks Conservancy to form the Tamalpais Lands Collaborative—an initiative that brings together their resources, talents, and philanthropic efforts to support the stewardship, conservation, and enjoyment of Mt. Tamalpais.



PACIFIC OCEAN



FIND YOUR PARK

Stretching across 80,000 acres and three counties, the Golden Gate National Parks include Golden Gate National Recreation Area (one of the most-visited national park units in the country), Muir Woods National Monument, and Fort Point National Historic Site.



GOLDEN GATE NATIONAL PARKS CONSERVANCY

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#parks4all



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Park Icons
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