



GOLDEN GATE
NATIONAL
PARKS
CONSERVANCY

2017 REPORT TO THE COMMUNITY



▲ New “boardwalk” at the restored MacArthur Meadow in the Presidio’s Tennessee Hollow Watershed

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FROM CONSERVATION... ...TO CONVERSATION



Greg Moore and Colin Lind (right)

At this moment, we need parks more urgently than ever. A place to find peace, comfort, release, and hope. A space to teach and inspire our children to be brighter leaders and better stewards of our planet. A destination to which we travel—from every corner of the globe—so that we may come together.

The Presidio Tunnel Tops is a project of this moment—and for all time. In the coming months, we will ask the community to support the creation of this breathtaking 14-acre parkland, straddling the roof of the Presidio Parkway, connecting Crissy Field with the Main Post, and presenting visitors with an unparalleled view of the City, the Bay, and the Golden Gate Bridge.

Just as we did 17 years ago in transforming Crissy Field from a derelict military yard to a much-loved bayshore park, we hope to rally a broad cross-section of the community to ensure that the Tunnel Tops are not just for all—but by all. And, like Crissy Field, the Tunnel Tops will soon become a must-see park, a place of universal access and warm welcome, and an indispensable resource for young people of all backgrounds to play, explore, and grow.

Alongside our partners at the Presidio Trust and National Park Service, we have the utmost faith that the Tunnel Tops will deliver on its immense potential as a destination for nature, beauty, fun, and learning. The Parks Conservancy's track record, illustrated in this *2017 Report to the Community*, includes our accomplishments in park improvement, education, ecological restoration, community programming, and visitor services and interpretation.

And though we are, of course, a conservation nonprofit, our *conversation* work is equally vital. Parks are places where we dialogue with the past, the natural world, and our neighbors. In this report, you will meet and hear the voices of some of our friends—people who testify to the truth that national parks and natural spaces can change lives forever.

We need to hear these stories more often. They remind us of why we serve and support the parks, and why we give so much to secure their best future.

We hope these stories encourage you to continue seeking conversation and connection in your Golden Gate National Parks. They represent, after all, our common ground.

With heartfelt thanks and gratitude,

COLIN LIND
Chair, Board of Trustees

GREG MOORE
President & CEO

PARKS FOR ALL FOREVER

At this moment, we need parks more urgently than ever. A place to find peace, comfort, release, and hope. A space to teach and inspire our children to be brighter leaders and better stewards of our planet. A destination to which we travel—from every corner of the globe—so that we may come together.

2017 CONNECTING PEOPLE & PARKS



“[Park programs] are so important to our school because our children—especially children in Marin City—don’t really get an opportunity to explore their own backyard...and just enjoy nature.”

ROYCE MCLEMORE Director, Women Helping All People

For more than 20 years, Women Helping All People (WHAP)—a family resource center based in Marin City—has been engaged in outdoor education and volunteer programs in the Golden Gate National Parks. And since its founding in 2000, WHAP’s Scholastic Academy has been bringing its young scholars—in K through 8th grade—to the park for Conservancy-led habitat restoration projects and hands-on lessons in ecological stewardship, according to WHAP Director Royce McLemore. While learning the history of the land and contributing to its future, the kids also benefit from fresh air and the opportunity to “forget all the cares of their world.” “They can just be children,” Royce explains.



FRANCISCO FERRER Program Coordinator, Edgewood Center for Children & Families

Many residents of the Bayview and Visitacion Valley neighborhoods of San Francisco have never been in a forest—let alone a national park, according to Francisco Ferrer, a program coordinator for Edgewood Center for Children & Families (a nonprofit that helps youth and their families with mental and behavioral health issues). Five years ago, Edgewood began partnering with the Conservancy, Presidio Trust, and National Park Service to bring their community to Golden Gate on guided shuttle trips. Since then, hundreds have found comfort, joy, and fun at Crissy Field and other sites. “They pull their pants up, they get in, and they feel the water,” Francisco says. “That’s the magic that takes place.”



“I’m really grateful, as a service provider, for the Conservancy and for the parks being open to all of us and our families...because nature is the best medicine.”



JENNIFER PROVINE & CAROLINE & CATE KREUTZEN Volunteers, Presidio Native Plant Nursery

For a mom and two daughters busy with school, soccer, and other activities, finding quality time can be challenging. But two years ago, a mother-daughter group introduced Jennifer, Caroline (now in 8th grade), and Cate (7th grade) to the Presidio Native Plant Nursery. They have been avid volunteers ever since—collecting seeds, transplanting plants, pot-washing, and “giving grass haircuts” (Cate’s favorite). They talk, catch up, and learn together the wonders of botany. Jennifer marvels at each seed’s amazing journey, as it grows with loving care into a plant that is finally returned to the wild to flourish and restore the park for many generations to come. It’s a path—and a future—any parent would wish for her child.



“You don’t want to just be able to enjoy the Presidio now, you want to be able to take your kids back to it, and your grandkids. That’s what plant nurseries help do.”

—Caroline (right), 8th grade volunteer and intern

MORE ONLINE

Visit parksconservancy.org/annual17 for extended interviews and interactive features



YOSELINE CASTILLO

Youth Programs Intern, Park Stewardship

During a childhood shuffling between shelters, Yoseline found “escape from unhealthy environments” in the outdoors, through a nonprofit called A Home Away From Homelessness. Located next door to Parks Conservancy offices at Fort Mason, that organization introduced Yoseline to nature. But the Conservancy’s LINC (Linking Individuals to their Natural Community) program showed her the value in caring for it. Through LINC, the self-described “really shy” high schooler gained courage, a sense of belonging, and a passion for science. Presently studying at Skyline College, Yoseline is giving back as the Park Stewardship team’s youth programs intern—mentoring the next generation of young leaders.



“I want youth that [are] of my background to come and feel empowered by who I am today—because they can do that too. I feel like a lot of troubled youth just need a leader to look up to.”



ASHLEY TOLLIVER

Academic Intern, Crissy Field Center

As a teen growing up in southeast San Francisco, Ashley was—in her words—“a little different, a little weird.” But she joined I-YEL (Inspiring Young Emerging Leaders)—a youth leadership program at Crissy Field Center, where she found community and discovered self-confidence, a love of the outdoors, and a powerful voice. Now a student at City College, Ashley aspires to a career in education. She’s come back to the “family environment” of the Center as the middle school programs academic intern, leading and teaching youth from underserved communities in the City. “We spend a lot of time trying to expose them to not only nature and environmentalism—but to learning about who they are,” Ashley explains.

“When you are in an environment where you’re supported, you are pushed to grow... learning to use your voice just stays with you forever.”

DENNIS CHANG

Project Assistant, Park Youth Collaborative

Not only was Dennis involved with Urban Trailblazers and I-YEL through middle and high school, he also saw his older brother participate in I-YEL, and his father—a first-grade teacher in San Francisco—take a National Park Service course that applies ranger educational techniques to the classroom. Dennis has seen, first-hand, how Crissy Field Center’s positive influence continues to spread. “I’ve seen a lot of alumni from the programs go out and really be very impactful in their own communities,” he explains. A recent graduate of San Francisco State University with a degree in environmental studies, Dennis is now a project assistant with Park Youth Collaborative, which aims to further amplify the impact of park programs through partnerships.



“No one had ever even asked me to challenge myself before in the way that the [Crissy Field] Center had—in terms of being able to break out of my shell. I think it did the same for a lot of other people.”

CHRISTY ESTROVITZ & MICHELLE JEFFERS

Program Innovators, San Francisco Public Library

In summer 2016, shuttles taking patrons from San Francisco libraries to nearby national parks were so popular that staff had to hire additional vehicles. In addition to the guided shuttle tours, the collaborative efforts of the Parks Conservancy, National Park Service, and San Francisco Public Library (SFPL) also set up “trailheads” at branch libraries, arranged ranger talks, and themed the library’s summer reading/learning program around the NPS Centennial. “We were just wowed by everything that happened last summer,” says Michelle Jeffers, chief of community programs and partnerships with SFPL. The upshot? The shuttles, along with other programs, are back for 2017—ready to “wow” even more first-time visitors to the parks.



“There’s a kindred spirit with park rangers, the Parks Conservancy, and library staff... [we] just share that same commitment to community engagement, conversation, and safe places for exploration.”

—Christy Estrovitz (right), manager of programs and partnerships for youth and families, San Francisco Public Library



KELSI JU

Ranger, National Park Service

For young, first-generation immigrants from across the globe, it’s likely difficult to relate to musty forts and dusty tales from 150 years ago. That’s why a new program for 4th graders, called Migratory Story, offers such value, says Kelsi Ju, an NPS ranger and education manager for school programs at the Crissy Field Center. In partnership with the Golden Gate Raptor Observatory, this program brings kids to Hawk Hill, where they see birds of prey winging their way from Canada to Mexico—and vividly understand why. Recognizing parallels between the birds’ long journey and their own, the kids—most of them visiting a national park for the first time—begin a lifetime of connection with their parks.



“A student asked me: ‘Is it possible that this feather I’m touching...could be from a raptor or hawk that I used to see with my *abuelito* [grandpa] in Mexico?’”



NANCY WIND BENJAMIN

Community Ambassador, One Tam

A longtime supporter of the Parks Conservancy and the Trails Forever initiative, Nancy Wind Benjamin has become an energetic community ambassador for One Tam—a collaboration among four public land agencies and the Conservancy to sustain Mt. Tamalpais. Inspired by the urgency of ecological challenges facing the mountain, and the memory of her late husband (with whom she shared many joyous adventures on Mt. Tam), Nancy rallies the community to support partnership programs that protect Mt. Tamalpais ecosystems and educate young people. Time and time again, she is reminded of how much Tam gives us—clean water, recreational bounty, beauty, memories, and much more. “The mountain supports us,” Nancy explains.



“Most people have some deep connection with this mountain. Once they understand what the partnership is about and how we are all supporting each other, people are happy to give back.”



2016 HIGHLIGHTS

CULTIVATED a new partnership with the **San Francisco Public Library**, which developed shuttle tours from branch libraries in underserved neighborhoods to park sites, ranger talks and community trailheads at library locations, Little Free Libraries across the parks, and a summer reading/learning program themed around parks and the National Park Service (NPS) Centennial.

CELEBRATED the **100th anniversary of the NPS** by supporting Junior Ranger Days parkwide, a Junior Ranger Jamboree on Crissy Field, a Packing the Parks backpacking trip across the Golden Gate National Parks for 70 Bay Area youth, and much more.

ADVANCED the **Presidio Tunnel Tops project** to create a new 14-acre park across the roof of the Presidio Parkway between Crissy Field and the Main Post, by hosting design workshops and energizing community support.

DEEPENED our understanding of **Mt. Tamalpais wildlife, ecosystems, and conservation priorities** through a historic Science Summit, convened by Tamalpais Lands Collaborative partners—the Parks Conservancy, NPS, Marin Municipal Water District, Marin County Parks, and California State Parks.

MARKED the **10th year of Camping at the Presidio** (a partnership program with the NPS, Bay Area Wilderness Training, and the Presidio Trust), which has trained 900 camp leaders to facilitate trips to Rob Hill Campground for over 40,000 young people—many of them camping for the first time.

PARTNERED with **FOR-SITE Foundation (and the NPS and Presidio Trust) on Home Land Security**, a thought-provoking Art in the Parks exhibition in coastal defense sites of the Presidio, attracting over 21,000 visitors.

HELPED release captive-raised coho salmon at **Muir Beach** (alongside the California Department of Fish and Wildlife and other agencies), as part of an ongoing effort to restore the Redwood Creek Watershed and revitalize the endangered coho population.



Renderings courtesy of James Corner Field Operations

THE PRESIDIO TUNNEL TOPS

A new park is taking shape across the roof of the Presidio Parkway. Connecting Crissy Field with the Presidio Main Post, this spectacular 14-acre parkland will be free for everyone, welcoming to all, and treasured by kids and youth who will enjoy safe places to play, explore, and discover.

THE OPPORTUNITY

The recent replacement of Doyle Drive provided a long-hoped-for opportunity to create brand-new national parklands on top of the highway tunnels, overlooking the Golden Gate and reconnecting Crissy Field to the heart of the Presidio.

Featuring green space, meandering paths, seating for large and small groups, and new park facilities for youth and families, the 14-acre Presidio Tunnel Tops will be welcoming and accessible to all with free and fun opportunities for outdoor play, discovery, and learning in nature.

This new park destination will be a place where visitors and locals can gather with friends, family, and community; delight in panoramic views; experience culture and community; and launch their adventure in the Presidio and across the Golden Gate National Parks.

A PLACE FOR ALL TO PLAY & GROW

Shaped by needs identified through a year of planning meetings throughout San Francisco, the design for the new parklands features interactive play and education facilities; a welcoming community plaza with a new visitor center, picnic grounds, and a communal campfire circle; and delightful trails with awe-inspiring views and gardens.

The Presidio Tunnel Tops is designed to serve members of our community most in need of access to nature, and to provide every child in San Francisco with a meaningful park experience. Building on the track record of the Crissy Field Center, the park's environmental education hub, the Tunnel Tops will create new classrooms, labs, and outdoor space to triple the number of young people we can serve each year.

The Tunnel Tops also will create new drop-in facilities where youth and families can play and learn in nature, including a three-acre "Playscape" designed for unstructured exploration.



JOIN US

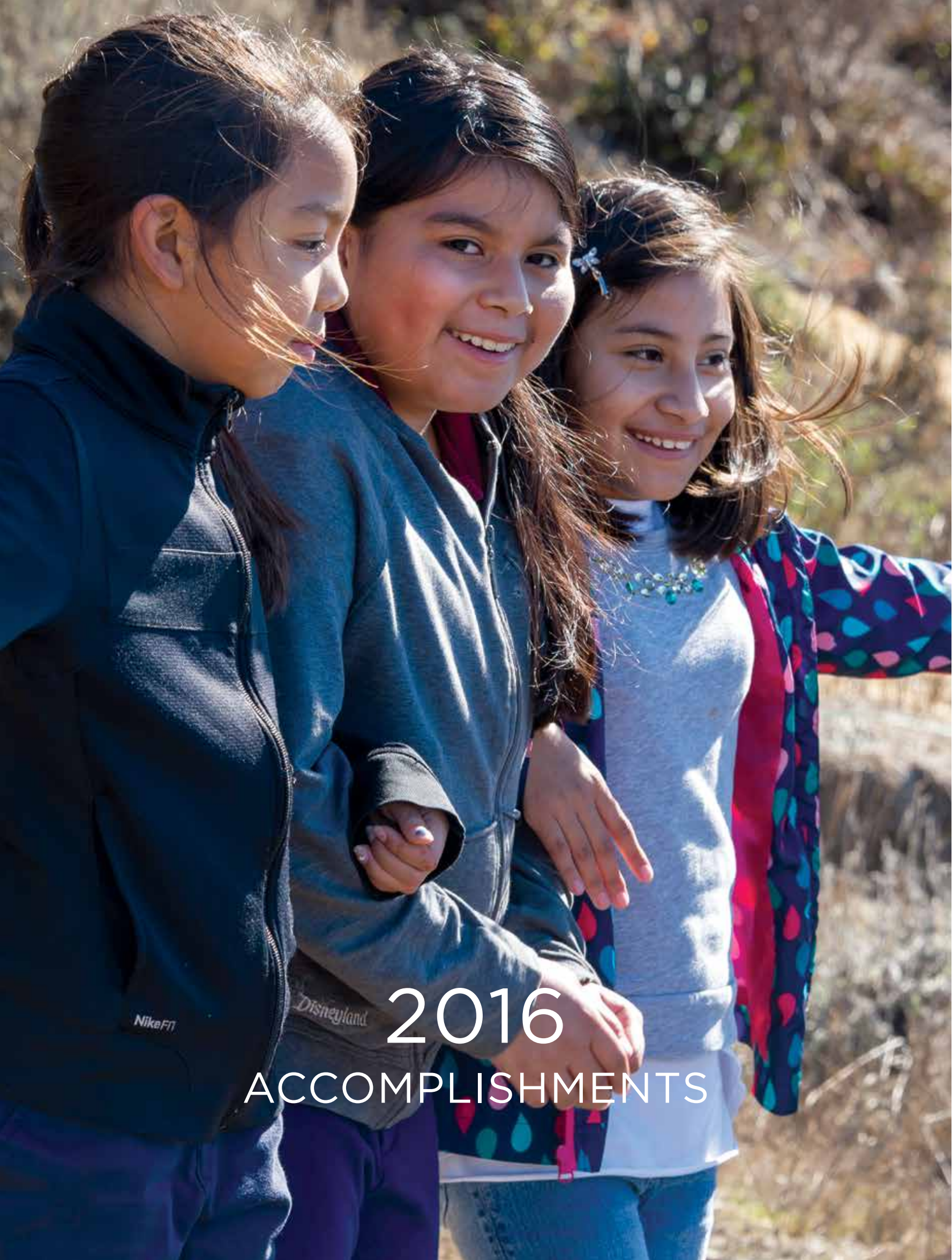
To learn more about lasting recognition at the Presidio Tunnel Tops, contact Traci Eckels at (415) 561-3035 or teckels@parksconservancy.org.

[PresidioTunnelTops.org](https://www.presidiotunneltops.org) | [#TunnelTops](https://twitter.com/TunnelTops)

THANK YOU

The Presidio Tunnel Tops, planned by our community, is being made possible by gifts from the community. Thanks to the following generous donors for early lead gifts to the Tunnel Tops:

S. D. Bechtel, Jr. Foundation
 Lynne and Marc Benioff
 The Fisher Family
 Nicola Miner and Family
 Martha Ehmann Conte
 Lisa & Douglas Goldman Fund
 The Horace W. Goldsmith Foundation
 Hellman Foundation
 The Keker Family
 Koret Foundation
 Mark and Maureen Jane Perry
 Colin and Anne Lind
 Janice and Matt Barger
 Nancy Hellman Bechtel and Joachim Bechtel
 Lynn Mellen Wendell and Peter Wendell
 Mark Buell and Susie Tompkins Buell
 Charlene Harvey
 Hoeningman Family Foundation



2016 ACCOMPLISHMENTS



MacArthur Meadow restoration

PARK PROJECTS

More sustainable segment of the **Milagra Battery Trail** • Development of **new Presidio Visitor Center** • **Mori Point trailhead** accessibility upgrades • **Alcatraz Quartermaster Warehouse and Cell House** rehabilitation • **MacArthur Meadow restoration**, part of the revitalization of the Tennessee Hollow Watershed in the Presidio • Over 131,000 feet of trail built or maintained • **200 trail and interpretive signs installed** • Planning for **repair of Crissy Field Promenade** with safer, more durable surface • 741 volunteers in **Alcatraz Gardens** • Workshops on play/learning and diversity and inclusion to advance **Presidio Tunnel Tops design** • Preparation for Alcatraz embarkation upgrades



New Presidio Visitor Center

SPECIAL THANKS

The **MacArthur Meadow restoration project** was made possible by the generosity of Matthew and Janice Barger, the Evelyn and Walter Haas, Jr. Fund, the Kingfisher Foundation, Horace W. Goldsmith Foundation, Lynn Mellen Wendell and Peter Wendell, Julie and Will Parish, John Atwater and Diana Nelson, John and Laura Gamble, and the RBC Foundation. A special thank you to all of the donors and sponsors of our **Trails Forever Dinner**, which supports ongoing trail work every year.

◀ 4th graders enjoy Migratory Story program at Hawk Hill in the Marin Headlands



New One Tam Roving Ranger "mobile trailhead"



Youth in Camping at the Presidio, a program made possible by Presidio Trust funding

COMMUNITY PROGRAMS

25,474 volunteers, in collaboration with the National Park Service and Presidio Trust, contributing over **474,000 hours** (over \$11 million in value) • **Ethnic media forum** for more inclusive outreach to diverse audiences • **Institute at the Golden Gate** spearheading National Park Rx Day and NPS Urban Agenda in Washington, D.C. • New websites (*parkrx.org*, *hphpbayarea.org*) and **Healthy Parks Healthy People Bay Area** report, published by the Institute • 800 attendees at **90 Park Academy classes** • 4,200 people engaged through **One Tam outreach efforts**, including our Ambassadors program, a new **Tam-themed Roving Ranger**, and special artist events such as "The Mountain Calls"

EDUCATION PROGRAMS

19,000 participants served by the **Crissy Field Center**, through school and community programs, summer camps, Camping at the Presidio, Project WISE, educator trainings, and more • **60,000 youth** served by the Conservancy, NPS, Presidio Trust, and park partners—coordinated by the **Park Youth Collaborative** to amplify impact • **17 I-YEL** (Inspiring Young Emerging Leaders) high school interns • **66 Urban Trailblazers**, comprising middle school students from diverse backgrounds • **35 LINC** (Linking Individuals to their Natural Community) youth who completed a six-week leadership program—including 17 in the One Tam program • **232 interns**, including Academic Interns from local colleges



National Trails Day volunteer working at Milagra Ridge



LINC youth at Mori Point

SPECIAL THANKS

Working closely with partner organizations, the **Institute at the Golden Gate** identifies unique opportunities to bring about change locally, regionally, and nationally through the influence of parks. The Institute continues to grow and extend its impact on a variety of environmental and social issues through the generous support of Suzanne Badenhoop and Guy Lampard, and the Pisces Foundation.

SPECIAL THANKS

We inspire future leaders through **youth programs** at the Crissy Field Center, in Park Stewardship, and alongside partners of the Park Youth Collaborative. This work is made possible by the S. D. Bechtel, Jr. Foundation, Evelyn and Walter Haas, Jr. Fund, The Joseph and Vera Long Foundation, Lisa & Douglas Goldman Fund, George F. Jewett Foundation, The James Irvine Foundation, Pisces Foundation, Thomas M. Meyer, California State Parks Foundation, The Gamble Foundation, and Sidney E. Frank Foundation.



Volunteers planting native species

RESTORATION & CONSERVATION

Measuring the Health of a Mountain: A Report on Mt. Tamalpais' Natural Resources, published by One Tam partners and scientists • **More than 169,000 plants** (of 164 species) grown in native plant nurseries for 50 restoration projects parkwide • “Rescue” relocation of endangered **Mission blue butterflies** at Milagra Ridge • **20,353 raptors** sighted and 1,281 banded by Golden Gate Raptor Observatory “community scientists” on Hawk Hill, along with 1,000 butterflies spotted • **35,900 native plants planted** • 15,800 invasive plants removed • **813,000 photos of wildlife** catalogued by One Tam Wildlife Picture Index volunteers • **Two “bioblitz” species counts** on Mt. Tam



Banded Cooper's Hawk, at a GGRO “raptor release” public program

SPECIAL THANKS

One Tam carries on the work of pioneering conservationists and philanthropists in securing the future of Mt. Tamalpais. We extend our sincere gratitude to these lead donors to One Tam: S. D. Bechtel, Jr. Foundation, Matthew and Janice Barger, Randi and Bob Fisher, Hanford A.R.C., Anne and Colin Lind, Marin Community Foundation, Steve K. Marlin and Joan Marlin, REI, The Smart Family Foundation, Lynn Mellen Wendell and Peter Wendell, and members of the Golden Gate National Parks Conservancy.



Alcatraz Cell House audio tour

VISITOR SERVICES & INTERPRETATION

Over 5 million visitors served across the parks, including 1.1 million at Muir Woods and 1.6 million on Alcatraz • **Staffed 7 information and visitor centers** across Golden Gate • *Home Land Security* art exhibition in partnership with FOR-SITE Foundation • New “Behind the Scenes” tour on Alcatraz • Opened new **Presidio Visitor Center** • 11,000 people engaged by the Roving Ranger • **Volunteer docents** at Fort Point, Point Bonita, Muir Woods, Alcatraz Gardens, the Nike Missile Site, and more • Institute at the Golden Gate work on **Bay Area Climate Literacy Impact Collaborative** (BayCLIC) and Bay Area Health Outdoors! Forum • 65 new books and interpretive products



Home Land Security art installation in the Presidio

SPECIAL THANKS

The **William Penn Mott, Jr. Presidio Visitor Center**, which will welcome and orient millions of visitors to the Presidio, was made possible through the generous support of the Lisa & Douglas Goldman Fund, Horace W. Goldsmith Foundation, William Penn Mott, Jr. Memorial Fund, Ambassador L. William and Mrs. Jean Lane, and members of the Golden Gate National Parks Conservancy.

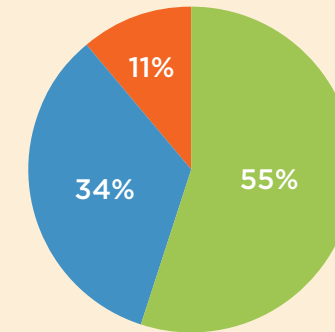


FINANCIAL STATEMENTS

Statement of Financial Position
as of September 30, 2016
(with Comparative Totals for 2015)

ASSETS	2016	2015
Cash and cash equivalents	\$ 8,280,715	\$ 11,085,675
Accounts receivable, net	4,069,520	4,563,288
Contributions receivable, net	19,667,022	23,779,561
Inventories	2,728,737	2,973,522
Prepaid expenses and deposits	609,304	452,346
Investments	35,199,081	33,155,339
Furniture, fixtures, and equipment, net	981,914	700,128
Other assets, net	5,392,631	6,243,988
TOTAL ASSETS	\$ 76,928,924	\$ 82,953,847
LIABILITIES AND NET ASSETS		
LIABILITIES		
Accounts payable and accrued liabilities	\$ 3,103,984	\$ 4,766,226
Accrued payroll-related expenses	2,363,841	2,148,602
Agency funds payable	532,809	467,218
Deferred revenue	1,299,402	2,027,930
Total liabilities	7,300,036	9,409,976
NET ASSETS		
Unrestricted:		
Undesignated	8,763,554	6,710,657
Board-designated	18,137,212	20,991,301
Total unrestricted net assets	26,900,766	27,701,958
Temporarily restricted	36,616,527	39,730,318
Permanently restricted	6,111,595	6,111,595
Total net assets	69,628,888	73,543,871
TOTAL LIABILITIES AND NET ASSETS	\$ 76,928,924	\$ 82,953,847

GOLDEN GATE NATIONAL PARKS CONSERVANCY FISCAL YEAR 2016 SUPPORT TO THE PARKS



TOTAL SUPPORT 2016: \$46,534,268*

- Park Interpretation and Visitor Services \$15,704,833 (34%)
- Park Enhancements, Restoration, and Stewardship \$25,706,465 (55%)
- Youth, Volunteer, and Community Programs \$5,122,970 (11%)

TOTAL SUPPORT TO THE PARKS, 1982–2016: \$445 MILLION

Financial statements of the Golden Gate National Parks Conservancy are audited on an annual basis.

Copies of the complete audited financial statements are available upon request by calling the Parks Conservancy's Executive Vice President/Chief Operating Officer at (415) 561-3000.

*Support to the parks includes all program service expenses, excluding cost of goods sold and donated services.

SUPPORT AND REVENUE

Program revenue	\$ 40,946,948
Contributed income	2,330,257
Special events, net of donor benefits of \$130,040	1,090,513
Cooperative agreement reimbursements	4,778,260
Mitigation awards	52,648
Other income	188,506
Net assets released from restrictions	9,609,524

TOTAL SUPPORT AND REVENUE

EXPENSES

Program services	
Park interpretation and visitor services	22,137,913
Park enhancements, restoration, and stewardship	25,706,465
Youth, volunteer, and community programs	5,122,970
Total program services	52,967,348
Management and general	5,540,589
Fundraising	2,912,775
TOTAL EXPENSES	61,420,712

CHANGE IN NET ASSETS FROM OPERATIONS

Endowment and investment activities	
Net realized and unrealized gain (loss) on investments	1,012,468
Interest and dividend income	291,905
Other investment income	318,491
CHANGE IN NET ASSETS	(801,192)

NET ASSETS, BEGINNING OF YEAR

NET ASSETS, END OF YEAR

2016				2015
Unrestricted	Temporarily Restricted	Permanently Restricted	Total	Total
			\$ 40,946,948	\$ 36,106,645
	\$ 5,720,000		8,050,257	9,660,185
	132,044		1,222,557	1,258,966
			4,778,260	4,953,552
			52,648	8,456
			188,506	322,142
	(9,609,524)			
58,996,656	(3,757,480)		55,239,176	52,309,946
			22,137,913	20,527,359
			25,706,465	16,353,215
			5,122,970	5,086,940
			52,967,348	41,967,514
			5,540,589	5,409,813
			2,912,775	2,266,360
			61,420,712	49,643,687
(2,424,056)	(3,757,480)		(6,181,536)	2,666,259
			1,012,468	(1,247,552)
			291,905	411,550
			318,491	385,781
			(801,192)	2,271,038
			27,701,958	71,272,833
			39,730,318	
			6,111,595	
			73,543,871	
			71,272,833	
\$ 26,900,766	\$ 36,616,527	\$ 6,111,595	\$ 69,628,888	\$ 73,543,871

IN 2016,
a total of 25,474
volunteers gave
474,196 hours of their
time to the Golden
Gate National Parks.
That's equivalent to
\$11,172,060 in value.

THANK YOU

VOLUNTEER GROUPS 2016



Our gratitude goes out to 380 unique community groups—comprising corporate partners, nonprofits, civic and faith-based organizations, and more—that generously contributed volunteer time to the care of our parklands (October 1, 2015–September 30, 2016). The Parks Conservancy, National Park Service, and Presidio Trust thank you!

- | | | | |
|---|---|--|--|
| 1-Page | Art in the Parks | Brownsville Collegiate | City Arts and Technology |
| 3Degrees | Asana | Charter School | High School |
| 7 Tepees | Asian Americans of the Bay | BuildOn | City College of San Francisco |
| AAA of Northern California,
Nevada & Utah | Area (Meetup Group) | Bureau of Educational and
Cultural Affairs | Clarabridge |
| ABUV Media | Aspect Foundation | Butler University Bay Area
Alumni | Clever, an Education
Technology company |
| Accenture | Autodesk | California Academy of
Sciences | Clif Bar |
| Achaogen | Babson College Alumni | California Coastal
Commission | Cloudera |
| Act-On Software | Bain & Company | California Conservation
Corps | Coastal Cruisers |
| Advance English Academy | Bank of America Merrill
Lynch | California State Parks | College of Marin |
| A Home Away From
Homelessness | Barney and Barney | California State University-
Chico | College of San Mateo |
| Airbnb | Bay Area Ridge Trail Council | College Preparatory School | Comcast |
| Alcatraz Gardens Volunteers | Bay Area Whaleboat Rowing
Association | CommuniTyler | Compass High School |
| Alcatraz Historic Gardens | Bay Model | Congregation Emanu-El | Congregation Emanu-El |
| Alcatraz Interpretation and
Education Volunteers | Bay School of San Francisco | Consulate-General of Japan | Corbett |
| Alcatraz Waterbird Docents | Beach Program Volunteers | Cornerstone Academy | Cornerstone Evangelical
Baptist Church |
| Alibaba Group | Berkeley City College | Cornerstone Trinity Baptist
Church | Creative Arts Charter School |
| Allen Matkins | Berkeley School | Crissy Field Center | Crissy Field Center |
| Alliant International | Berkshire Hathaway | Center for Biological
Diversity | Center for Outreach
and Education,
Public Programs, and
Administration |
| University | Homestate Companies | Center for Volunteer and
Nonprofit Leadership of
Marin | Crissy Field Center Youth
Programs: Camping at the
Presidio (CAP), Inspiring
Young Emerging Leaders
(I-YEL), Summer Camp
Counselors-in-Training,
and Urban Trailblazers
(UTB) |
| AltSchool | Beth Springer Group | Charles Armstrong School | |
| Alumni of Texas Christian
University | Bivium Capital Partners | Charles Schwab | |
| American Hiking Society | BlackRock, Inc. | Chegg, Inc. | |
| AmeriCorps | Blue Shield of California | Choose Energy | |
| Amgen | Bold Financial Technologies | Christ Lutheran Church | |
| Anaplan | Box | CircleUp | |
| Andover Alumni | Boy Scouts of America | Cisco Systems, Inc. | |
| AnswerLab | Boys & Girls Clubs of America | Citizen Schools | |
| A.P. Giannini Middle School | BPM | | |
| APG | Brandcast | | |
| Apple, Inc. | Brandeis Marin School | | |
| APX | Bridgemen | | |
| Archaeology Lab and
Stewardship Volunteers | Brighton Jones | | |
| Argonne Elementary School | British Consulate General-
San Francisco | | |
| | Brown Girl Surf | | |



Crobo
 Crystal Geyser
 Cultural Resources Volunteers:
 Alcatraz and Marin Headlands
 Davis Waldorf School
 Deloitte
 Demandbase
 Design Volunteers-In-Parks, Park
 Photographers, and Headlands
 Center for the Arts
 Disabled Parents Network
 DocuSign
 Dominican University of California
 Drew School
 Dropbox
 E.Y. Lee Kung Fu School
 EC Language School
 Eddie Bauer
 Education Outside
 EMC
 Endangered Species Coalition
 Enterprise Events Group
 Epic Church
 Equity Residential
 Ernst & Young
 Esurance Insurance Services
 Euclid Analytics
 Evan's Community Service Project
 Eventbrite
 Events and Adventures
 Expedia
 Extractable
 Fairwood Elementary School
 Fastly
 FedEx
 First Graduate
 First Republic Bank
 First Solar, Inc.
 First United Methodist Church
 FiveStars
 Foresters Financial
 FOR-SITE Foundation
 Fort Baker Stewardship
 Fort Funston Nursery &
 Stewardship
 Fort Mason Visitor Center, Special
 Park Uses Group (SPUG), and
 Environmental/Safety Programs
 Volunteers
 Fort Point Interpretation &
 Education Volunteers
 Friends of Mt. Tam

Galileo Academy of Science and
 Technology
 Gap, Inc.
 Gatepath
 Gateway High School
 Gay for Good
 Genentech
 Georgia Tech Alumni Association
 GGNRA Natural Resources
 Guild
 Girl Scouts of the USA
 Giving Assistant
 Global Leader Training
 Global Student Embassy
 GOGA Landscape and Maintenance
 Volunteers (San Francisco
 Shoreline, Fort Mason, Sutro
 Heights Park, and Ocean Beach)
 Golden Gate Raptor Observatory
 Volunteers
 Golden Gate Trail Crew, Teens on
 Trails (Trails Forever)
 Gonzaga University
 Goodshop & Goodsearch
 Google
 Gordon and Betty Moore
 Foundation
 Greenwood School
 Grinnell College Alumni
 Groton School Alumni Association
 GSN Games
 Gymboree
 Habitat Restoration Team &
 Invasive Plant Patrol Volunteers
 Hall Capital Partners, LLC
 HandsOn Bay Area
 HandsOn Network
 Health Fidelity
 Herbert Hoover Middle School
 Hillcrest Elementary School
 Hines
 Hoover Middle School
 Hornblower Cruises and Events
 Hostelling International-San
 Francisco DOWNTOWN
 Huckleberry Youth Programs
 HVS
 ICF International
 Immaculate Conception Academy
 InMobi
 Insurance Industry Charitable
 Foundation

International School of the
 Peninsula
 Invasive Species Early Detection
 Program (Weedwatchers)
 IXL Learning
 Jack and Jill of America, Inc.
 Japanese Community Youth
 Council
 Jefferson High School
 Jive Software
 John Muir National Historic Site
 JROTC (Junior Reserve Officers
 Training Corps), San Francisco
 High Schools
 Jump Associates
 Junior Rangers, National Park
 Service
 Katherine Delmar Burke School
 Kids Adopt a Beach Day
 KPMG LLP
 Kulesa Faul, Inc.
 Lambda Chi Mu
 Lattice Engines
 Lavender Youth Recreation and
 Information Center (LYRIC)
 Law Enforcement Volunteers:
 Horse Patrol, Junior Lifeguard,
 Park Police, Search & Rescue
 Volunteers
 Law Offices of Thomas Burns
 Leadership Public Schools
 LegalZoom
 Lending Club
 Levi Strauss & Co.
 Lick-Wilmerding High School
 Lincoln High School
 LinkedIn
 Lipman Middle School
 Literacy for Environmental Justice
 (LEJ)
 Little School
 Live Oak School
 Livingly Media
 L'Oréal
 Lowell High School
 Loyola University New Orleans
 Alumni
 Lucasfilm
 Lumina
 Luminalt
 Lyft
 Macy's
 Manor Elementary School
 Marin Landscape and Maintenance
 Volunteers

Marin County Parks
 Marin GreenPlay
 Marin Headlands Nursery &
 Stewardship Volunteers
 Marin Headlands Visitor Center,
 Interpretation, and Education
 (includes Battery Townsley, Nike
 Missile Site, Point Bonita)
 Marin Horizon School
 Marin Landscape and Maintenance
 Volunteers
 Marin Municipal Water District
 Marin Waldorf School
 Marine Mammal Center
 Marine Science Camp
 Mark Day School
 Menlo High School
 Mercy High School
 Mercy Worldwide
 Method
 MGO CPA
 Mission Continues
 Missionaries of LDS
 Mo'Magic
 Morgan Stanley
 Muir Woods Trading Company
 Muir Woods Visitor Center,
 Interpretation, and Education
 Volunteers
 NAI Northern California
 National Environmental Education
 Foundation (NEEF)
 National Park Foundation
 NatureBridge
 NerdWallet
 New Relic
 New Village School
 Nexmo
 Next Generation Fundraising
 Nice Actimize, Inc.
 North Shore Exchange
 Oceana High School
 OceanHealth.org
 Odyssey Middle School
 Old Mill Elementary School
 One Tam
 Optimizely
 OptumHealth
 Oracle
 Oregon Institute of Technology
 Our Lady of Perpetual Help School
 Our Lady of the Visitation School
 Outward Bound
 Pacifica Beach Coalition

Pacifica Garden Club
 Pacifica Neighborhood
 Park Stewardship Volunteers:
 Marin, San Francisco, San Mateo
 and Oceana Nursery
 Park Stewardship Youth Programs:
 Linking Individuals to their
 Natural Community (LINC)
 Paypal
 PCH Lime Lab
 Peabody Elementary School
 Pearson Education
 Perigon
 PG&E
 Phoenix Lodge
 Pierce Washington
 Planet Labs
 Pomona College
 POPSUGAR
 PowerAdvocate
 Presidio and Lands End
 Interpretation, Public Programs,
 Education, and Visitor Service
 Volunteers (includes Battery
 Chamberlin)
 Presidio Hill School
 Presidio Middle School
 Presidio Park Stewards
 Presidio Plant Nursery
 Presidio Trust Campground
 Stewards
 Presidio Trust Sustainability
 Volunteers
 Presidio Trust Trail, Forest, and
 Garden Stewards
 PricewaterhouseCoopers LLP
 Progressive Insurance
 Prologis
 Proof School
 Protiviti
 Public Policy Institute of California
 Recology
 Recurly
 REI
 Remedy Interactive
 Ricoh
 RiverRock Real Estate Group
 Roche Molecular Systems, Inc.
 Roosevelt Middle School
 Ross Elementary School
 Rotary Club
 Royal Bank of Canada
 Rustic Bakery

Sacred Heart Cathedral
 Preparatory
 Safety National
 Sage Educators
 Salesforce
 San Carlos Charter Learning Center
 San Francisco Art Institute
 San Francisco Bay Area Gator Club
 San Francisco Baykeeper
 San Francisco Clean City Coalition
 San Francisco Community Clean
 Team
 San Francisco Conservatory of
 Music
 San Francisco Day School
 San Francisco Department of
 Public Works
 San Francisco Department of the
 Environment
 San Francisco Friends School
 San Francisco Maritime National
 Historical Park
 San Francisco Public Montessori
 School
 San Francisco Public Utilities
 Commission
 San Francisco Recreation and Park
 Department
 San Francisco State University
 San Francisco University High
 School
 San Francisco Volunteer Connect
 San Francisco Waldorf School
 San Francisco Zoo
 San Jose State University
 San Rafael High School
 Santa Clara University
 SAP
 Scientific Certification Systems
 Sharethrough
 Shute, Mihaly & Weinberger LLP
 Sierra Leadership
 Silicon Valley Community
 Foundation
 Sideo
 Sino Language
 Slide Ranch
 Snowy Plover Volunteers (Plover
 Patrollers)
 Softchoice
 Sojern
 Sol Systems
 St. Brendan School
 St. Brigid School

St. Ignatius College Preparatory
 St. Stephen School
 Stanbridge Academy
 Stanford University Alumni
 Stanford University High School
 Star of the Sea School
 Strava
 Strawberry Point Elementary
 Stuart Hall High School
 Student Conservation Association
 Subaru
 Summit Public Schools
 Summit Tutor Corps
 Sunovion Pharmaceuticals, Inc.
 Sura Hussain-Community Group
 Surfrider Foundation
 SWA
 Swirl
 Take Pride in America
 TalentBin
 Tamalpais Valley Elementary
 School
 Tapjoy
 TaskRabbit
 Taulia
 Tehiyah Day School
 Temple Emanu-El
 The Art Institute of California-San
 Francisco
 The Bar Method
 The Church of Jesus Christ of
 Latter-Day Saints
 The Little School
 The Nielsen Company
 The Ranch
 Thomson Reuters
 Tiffany's Dance Academy
 TMP Worldwide
 Town School for Boys
 Toyota Motor Sales
 Treasure Island Job Corps
 Triage Consulting Group
 Triton Container International
 Trulia
 TuneIn
 Twitch
 Tzu Chi Foundation
 U.S. Marine Corps
 U.S. State Department
 International Visitor Leadership
 Program
 UDR
 UnCollege

Union City Leisure Services
 United Airlines, Inc.
 United Behavioral Health
 United Way of the Bay Area
 Universal McCann
 University of California Hastings
 College of the Law
 University of California-Berkeley
 University of California-Davis
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 San Francisco
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 University of Michigan Alumni
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 Zozi

GOLDEN GATE NATIONAL PARKS CONSERVANCY PARKS FOR ALL FOREVER

Established in 1981, the Parks Conservancy is the nonprofit membership organization dedicated to preserving the Golden Gate National Parks, enhancing the park visitor experience, and building a community dedicated to conserving the parks for the future.

MARIN COUNTY

BOLINAS RIDGE A trail along this secluded ridgeline serves as an ideal spot to survey the San Andreas Rift Zone.



FORT BAKER Former Army buildings have taken on new life as a LEED Gold-certified national park lodge featuring restored landscapes.

FORT CRONKHITE Restored ocean-side barracks house the staff of the Golden Gate Raptor Observatory and park partner organizations.

GERBODE VALLEY Within the folds of the Marin Headlands, this backcountry paradise feels far more remote than its proximity to the City would suggest.



KIRBY COVE Known for its astounding campsites, this hidden cove offers a one-of-a-kind perspective of the Golden Gate Bridge.



MARIN HEADLANDS These majestic hills are dotted with historic batteries and old military installations—and lofty perches from which to spy migrating raptors.

MUIR BEACH This lovely beach is where Redwood Creek, a site of extensive habitat restoration, empties into the ocean.



MUIR WOODS Saved by William Kent and Elizabeth Thatcher Kent and named for John Muir in 1908, this National Monument is beloved by all for its tall redwoods and timeless serenity.

OAKWOOD VALLEY Coyotes, owls, and butterflies make their home in the parks' largest stand of oak and bay forest.



OLEMA VALLEY Picturesque Victorian farmhouses and idyllic trails grace this valley adjacent to Point Reyes National Seashore.



POINT BONITA The Lighthouse—moved to its current spot in 1877—stands sentinel at the edge of the continent.

RODEO BEACH This park site, speckled with pebbles, sits between the ocean and brackish Rodeo Lagoon—a favorite locale for birdwatching.



STINSON BEACH One of northern California's most popular beaches, this vast stretch of white sand is a delight for swimmers, surfers, and picnickers.



TENNESSEE VALLEY A meandering trail winds through pastoral scenery to a hidden cove named for the shipwreck of the SS *Tennessee*.

SAN FRANCISCO COUNTY



ALCATRAZ The Rock, famous for its notorious federal prison, is also known for its seabird colonies and restored gardens once tended by convicts and residents.

BAKER BEACH At the western edge of the Presidio, this beach is favored by wedding photographers—and amateur shutterbugs—for picture-perfect views.

CHINA BEACH Named for Chinese fishermen who once plied the nearby waters, this little beach affords big-time views of the Golden Gate Bridge.



CLIFF HOUSE The third incarnation of this legendary San Francisco landmark features a world-class restaurant with breathtaking ocean vistas.



CRISSY FIELD Home to an environmental education center, a vast meadow, and a marsh teeming with bird life, the transformed Crissy Field is one of the most spectacular parks in America.



FORT FUNSTON Visitors enjoy beach walks and the spectacle of hang gliders taking to the sky over wind-sculpted dunes.



FORT MASON A key port of embarkation during World War II, this site now hosts the nonprofit Fort Mason Center, a popular hostel, Golden Gate National Recreation Area headquarters, and Parks Conservancy offices.



FORT POINT Tucked under the Golden Gate Bridge, this Civil War-era fortress is admired for its magnificent masonry—best appreciated on a candlelight tour.



LANDS END This park has been revitalized with enhanced trails, gorgeous overlooks, native plants, and an acclaimed visitor center.

OCEAN BEACH In keeping with its tradition as a recreational destination, San Francisco's sandy western flank is great for sunset strolls.



PRESIDIO Established by the Spanish in 1776, this post continues to evolve as a national park with new trails, overlooks, bikeways, and a recently opened visitor center.



SUTRO HEIGHTS The former lands of San Francisco mayor Adolph Sutro showcase a charming garden and the nearby ruins of his gargantuan Sutro Baths.

SAN MATEO COUNTY

MILAGRA RIDGE A site of intensive stewardship activity, this peaceful ridge is one of the last enclaves for the endangered Mission blue butterfly.

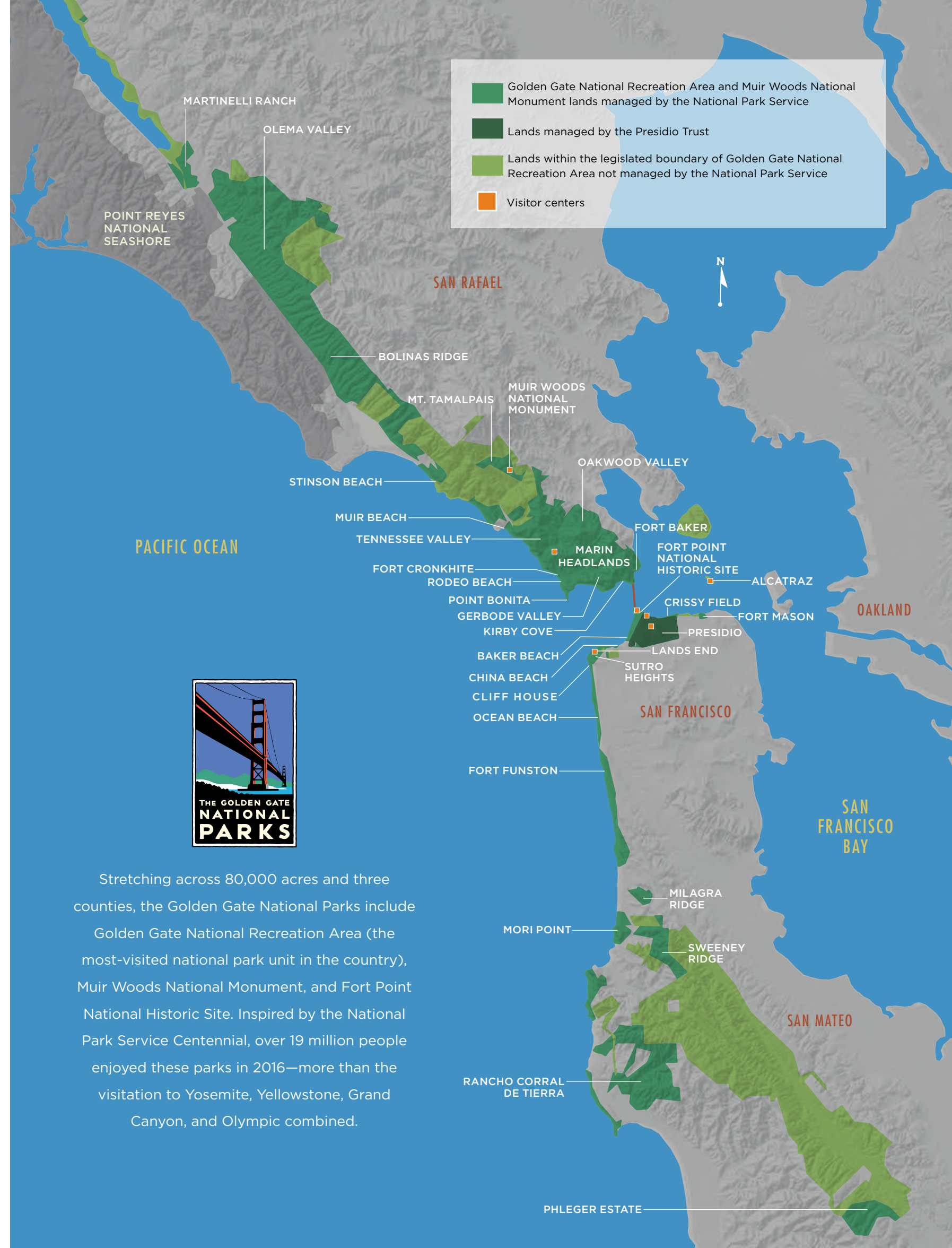
MORI POINT Towering bluffs overlook the Pacific—as well as a restored landscape that is home to the endangered San Francisco garter snake.

PHLEGER ESTATE Union Creek and remnants of 19th-century logging are landmarks in the parks' quietest redwood forest.

RANCHO CORRAL DE TIERRA Added to Golden Gate National Recreation Area in 2011, this 3,800-acre parcel is one of the largest swaths of open space on the San Mateo peninsula.



SWEENEY RIDGE Just as Spanish explorer Gaspar de Portolà did in 1769, visitors today can take in stunning 360-degree panoramas of San Francisco Bay.



Stretching across 80,000 acres and three counties, the Golden Gate National Parks include Golden Gate National Recreation Area (the most-visited national park unit in the country), Muir Woods National Monument, and Fort Point National Historic Site. Inspired by the National Park Service Centennial, over 19 million people enjoyed these parks in 2016—more than the visitation to Yosemite, Yellowstone, Grand Canyon, and Olympic combined.

OUR PUBLIC AGENCY PARTNERS



NATIONAL PARK SERVICE

The National Park Service (NPS) is a federal agency within the U.S. Department of the Interior charged with managing the preservation and public use of America's most significant natural, scenic, historic, and cultural treasures. Established in 1916, the NPS manages 417 sites across the U.S., including the Golden Gate National Parks. For more information, call (415) 561-4700 or visit nps.gov/goga.

CICELY MULDOON
*Acting General Superintendent,
Golden Gate National Recreation Area*

CAREY FEIERABEND
*Acting Deputy Superintendent,
Golden Gate National Recreation Area*



GOLDEN GATE BRIDGE, HIGHWAY, AND TRANSPORTATION DISTRICT

Incorporated in 1928 as a special district of the State of California to design, construct, finance, and operate the Golden Gate Bridge, the District today continues to provide safe and reliable operation, maintenance, and enhancement of the Bridge and to provide transportation services, as resources allow, for customers within the U.S. Highway 101 Golden Gate Corridor.

J. DIETRICH STROEH
President, Board of Directors

DENIS J. MULLIGAN
General Manager



THE PRESIDIO TRUST

Responsible for transforming the Presidio—in partnership with the National Park Service—from an historic Army post into a new kind of national park, the Presidio Trust is leading the nation's largest historic preservation project, restoring the park's buildings and landscapes, and creating engaging programs. For more information, call (415) 561-5300 or visit presidio.gov.

JOHN KEKER
Chair, Board of Directors

JEAN S. FRASER
Chief Executive Officer

JANET REILLY
*Vice Chair, Board of Directors
Liaison to the Parks Conservancy*



TAMALPAIS LANDS COLLABORATIVE

In 2014, four public land agencies (National Park Service, California State Parks, Marin County Parks, and the Marin Municipal Water District) teamed with the Parks Conservancy to form the Tamalpais Lands Collaborative—an initiative that brings together their resources, talents, and philanthropic efforts to support the stewardship, conservation, and enjoyment of Mt. Tamalpais.



GOLDEN GATE NATIONAL PARKS CONSERVANCY

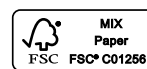
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San Francisco, CA 94123
(415) 561-3000
parksconservancy.org
#parks4all



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President & CEO

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Additional Photography: Compass Photographers, Maria Durana, Alison Taggart-Barone, Curran White, Kirke Wrench, and Parks Conservancy, National Park Service, and Presidio Trust staff and volunteers
Park Icons: © Michael Schwab Studio



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The printer, Lahlouh, Inc., is also FSC® certified. FSC MIX (COC-COC-000895)



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