



2019

REPORT TO THE COMMUNITY



PARKS FOR ALL FOREVER

Since 1981, the Golden Gate National Parks Conservancy has established itself as one of America's leading park nonprofits—creating and enhancing places that delight, inspire, nurture, and protect. Our sincere gratitude goes out to our partners, donors, members, volunteers, and supporters like you.

THE PRESIDIO The birthplace of San Francisco, reborn as a thriving, one-of-a-kind national park

CRISSY FIELD An abandoned airfield, transformed into one of San Francisco's signature places

MORI POINT A heavily scarred coastal site, restored as a haven for rare and endangered species

FORT BAKER A dilapidated Army base, repurposed as the first national park lodge of a new century

LANDS END A forgotten corner of the city, revitalized as an ecological and recreational treasure

MT. TAMALPAIS An icon menaced by climate change and habitat loss, protected by a collaborative effort





James Corner Field Operations

Our deep gratitude to the following lead donors to this defining civic project: the S. D. Bechtel, Jr. Foundation, the Fisher Family, the Lisa and Douglas Goldman Fund, the Horace W. Goldsmith Foundation, Mark and Mauree Jane Perry, the Hellman Foundation, and the Koret Foundation. | In addition, we extend our thanks to members of our community and of the Golden Gate National Parks Conservancy for their early gifts to this new parkland, opening in 2019, which connects Crissy Field to the Presidio.



James Corner Field Operations

Across the “roof” of the recently finished Presidio Parkway and on adjacent parklands, the Tunnel Tops—designed by James Corner Field Operations—will include a “zocalo” (a main gathering space), a “learning landscape” for young people, and meandering paths. This transformative project is supported by a lead gift from the S. D. Bechtel, Jr. Foundation.

IT'S VERY EXCITING: WE'RE ACTUALLY IN A NEW GOLDEN AGE OF PARK DESIGN AND CREATION IN AMERICAN CITIES. IT'S THE KIND OF THING WE HAVEN'T SEEN SINCE FREDERICK LAW OLMSTED AND CALVERT VAUX IN THE MID-1800s AND THE WORKS PROGRESS ADMINISTRATION IN THE 1930s.

—Adrian Benepe, Director of City Park Development, The Trust for Public Land, in *Land+People*

THE NEXT CHAPTER AT GOLDEN GATE

The Tunnel Top parklands—14 acres connecting the Presidio Main Post with Crissy Field—inherit the Parks Conservancy's 35-year legacy of transforming formerly lifeless sites into vibrant places. This extraordinary civic project, led by the Presidio Trust and guided by extensive community consultation, will place the Bay Area and our Golden Gate National Parks at the forefront of a global movement to boldly reimagine public spaces.

In the pages of our *2016 Report to the Community*, we pay tribute to inspirational parklands across the globe, reflect on innovation here at Golden Gate—and celebrate your generous support for park-making projects past, present, and future.

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DEAR FRIEND OF THE PARKS:

In recent weeks, the Parks Conservancy has been busy rolling out a variety of activities to commemorate the Centennial of the National Park Service (NPS): a Junior Ranger Jamboree on Crissy Field, a series of themed volunteer days, a youth backpacking trip, and park programs in partnership with the San Francisco Public Library.

The 100th anniversary of the National Park Service is an occasion to both celebrate the conservation legacy of yesterday—and envision an even brighter tomorrow, one in which all parklands are more relevant, meaningful, and accessible.

Past and future are interwoven in the pages of this *2016 Report to the Community*. Naturally, we review recent accomplishments—achieved through your support and in collaboration with the NPS; Presidio Trust; Golden Gate Bridge, Highway, and Transportation District; and our Tamalpais Lands Collaborative partners.

Together, we have restored vital ecosystems, expanded recreational opportunities, enhanced visitor experiences, offered educational and volunteer programs, positioned parks as solutions to social and environmental challenges, and—as the following pages will show—infused new energy into landscapes through dramatic park transformations.

But, even as we look back, we also cast our gaze to the horizon, where we find our next park-making vision: the Presidio Tunnel Tops, a 14-acre park connecting the Main Post with Crissy Field over the Presidio Parkway tunnels. With its iconic views of the Golden Gate, Alcatraz, and San Francisco, the Tunnel Tops are destined to become a signature new landmark of the City and the Bay Area.

Significantly, this world-class park—another example of the innovative urban-park movement sweeping the globe—will be absolutely free for the public to enjoy. Through the leadership of the Presidio Trust and the incredible generosity of our park friends, the Tunnel Tops will be available to people near and far; young and old; from every background, neighborhood, and community.

And this new destination—just like all the cherished places at Golden Gate you have supported with such demonstrable passion and commitment—will be a true “park for all forever.”

With heartfelt appreciation and thanks,

COLIN LIND
Chair, Board of Trustees

GREG MOORE
President & CEO



Colin Lind (left) and Greg Moore

THE PRESIDIO

In 1994, the Presidio was transferred from the U.S. Army to the National Park Service—and the post-to-park transformation began. Today, through the leadership of the Presidio Trust and the support of the Parks Conservancy and community, these 1,500 acres have become an exceptional national park.

SYDNEY HARBOUR FEDERATION TRUST

Established in 2001, the Harbour Trust follows the extraordinary and efficacious model set by the Presidio Trust, as a self-funded agency created by the federal government to transform former maritime/military parcels into spaces for public enjoyment and benefit. Like the Presidio, this collection of park sites around Sydney Harbour offers educational programs, heritage interpretation, and cultural events and activities. As both Trusts rehabilitate historic structures and restore natural ecosystems, they work to ensure abundant recreational opportunities are available for all in parks within an urban setting.

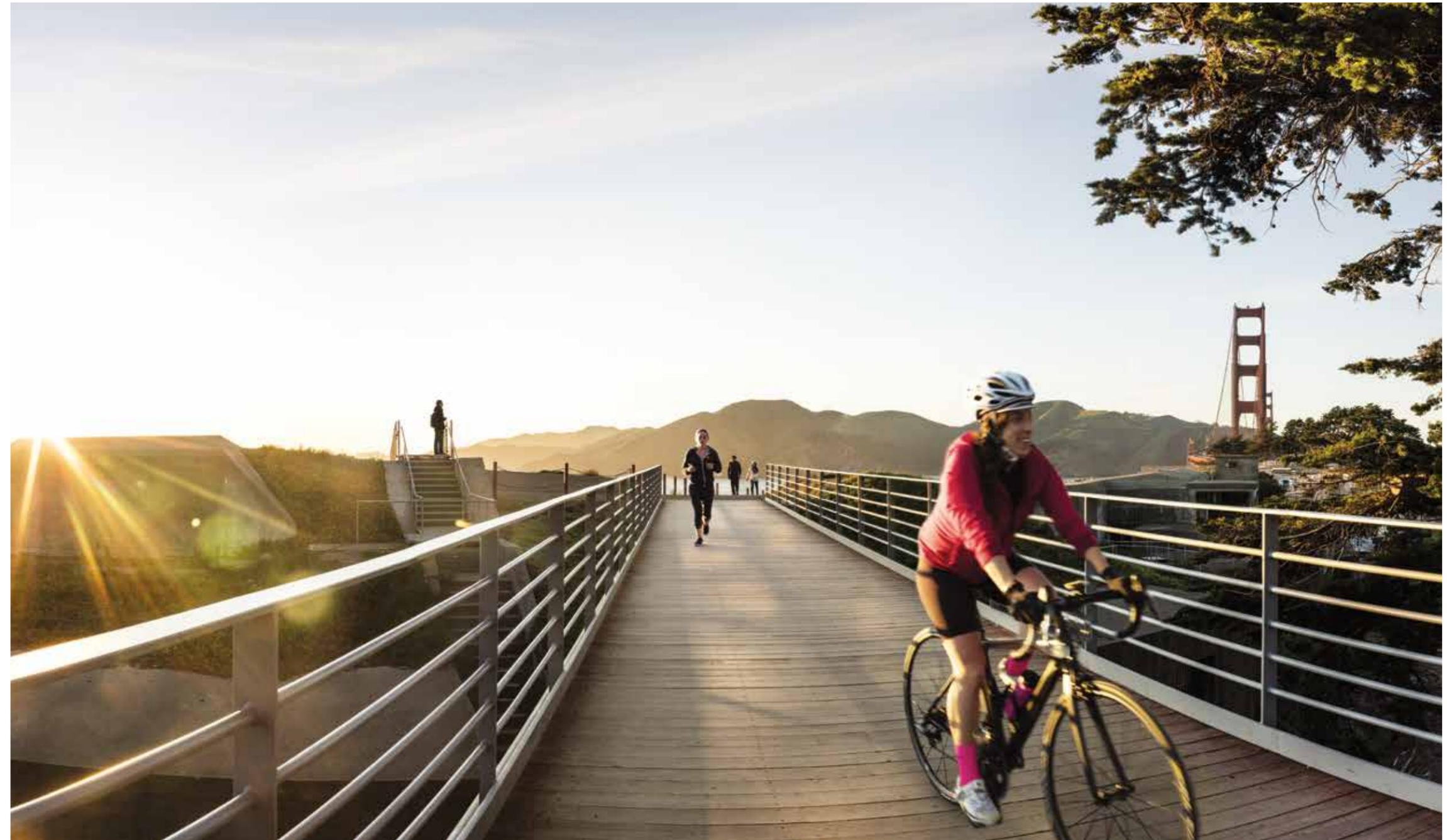


\$150 MILLION Philanthropic funds raised for park-making and programs in the Presidio through the efforts of the Golden Gate National Parks Conservancy, which is now rallying philanthropic support (led by a historic gift from the S. D. Bechtel, Jr. Foundation) for the Tunnel Tops

24 Miles of trails, along with 25 miles of bikeways and eight overlooks, established in large part through the transformational \$15 million gift from the Evelyn and Walter Haas, Jr. Fund in 2007

6,500 Participants served each year by the Camping at the Presidio (CAP) program, bringing many first-time campers to Rob Hill Campground, the only facility of its kind in San Francisco and another result of the Haas, Jr. Fund's generosity and Presidio Trust funding

1776 The year the Presidio was established by the Spanish; the Trust, NPS, and Conservancy preserve and share the legacy of this vital place, with a history that extends back to native Ohlone/Costanoan villages



Our thanks to the Evelyn and Walter Haas, Jr. Fund; the S. D. Bechtel, Jr. Foundation; Matt and Janice Barger; the Kingfisher Foundation; the David B. Gold Foundation; the Horace W. Goldsmith Foundation; The Tiffany & Co. Foundation; the San Francisco Foundation; Lynn Mellen Wendell and Peter Wendell; Julie and Will Parish; the James Irvine Foundation; the Weeden Foundation; the RBC Foundation; the California State Coastal Conservancy; and the U. S. Environmental Protection Agency.

CRISSY FIELD

In 2016, we mark the 15th anniversary of the reopening of a revitalized Crissy Field. We transformed a derelict expanse of concrete into a much-loved hang-out for locals and a must-experience for visitors. Thanks to you, Crissy Field is a destination as quintessentially San Francisco as the Bay and the Bridge.

THE HIGH LINE

An elevated rail line-turned-park space running parallel to the Hudson River, the critically acclaimed High Line is a bold new icon of New York City—just as Crissy Field has become one for the City by the Bay. They are both radically but fittingly transformed places that invite exploration, diverse recreational pursuits, unexpected encounters, and fresh perspectives on the urban/natural nexus. Soon the High Line will get another spiritual sibling here at Golden Gate. James Corner Field Operations, the creative force behind the High Line, is also designing the Tunnel Top parklands.

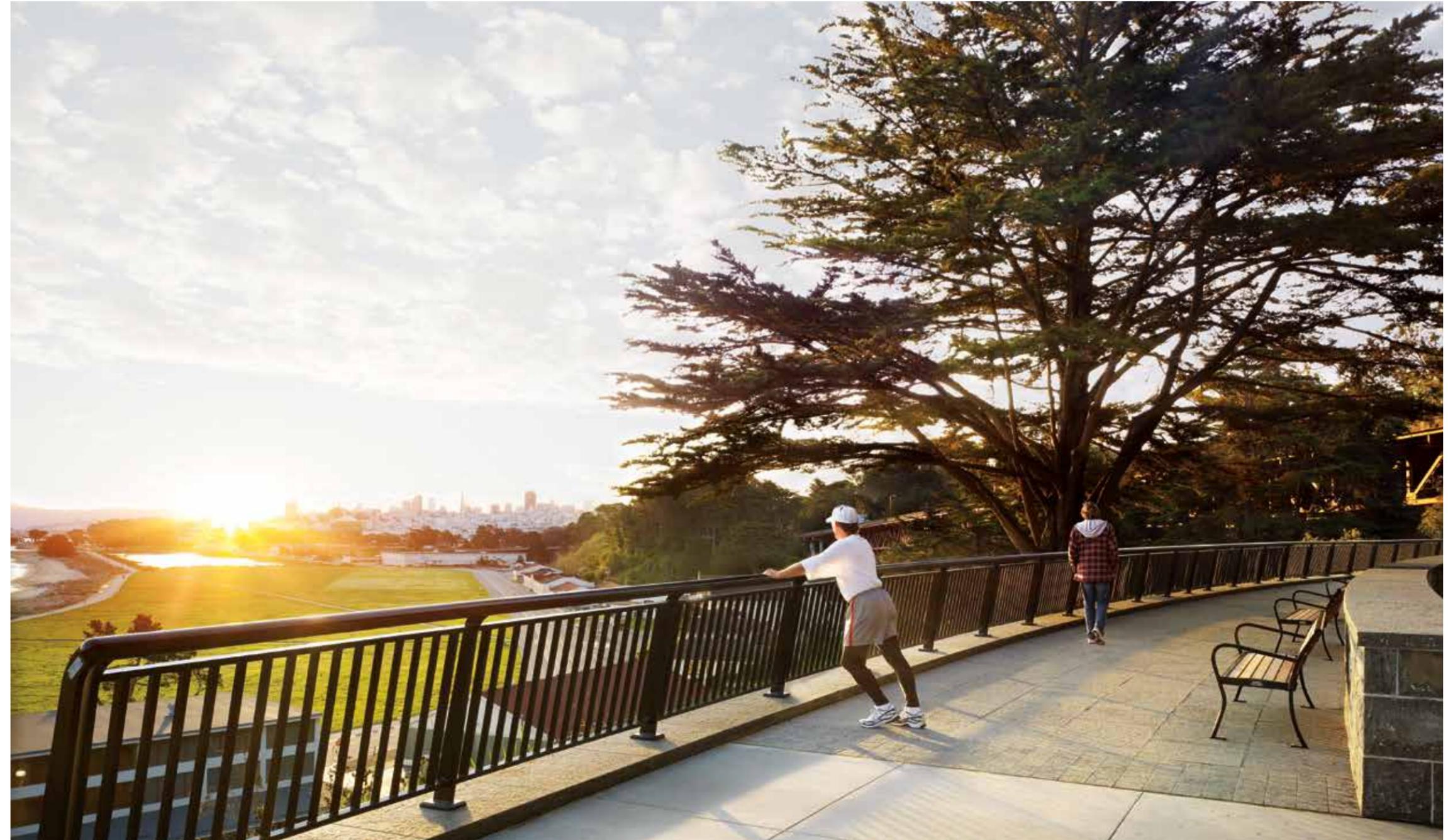


92% Percentage of donations that were \$100 or less for the Parks Conservancy's "Help Grow Crissy Field" campaign, illustrating the grassroots support inspired by lead gifts from the Evelyn and Walter Haas, Jr. Fund and Colleen and Robert Haas

1.2 MILLION Annual visitors to this 100-acre waterfront gem, including hikers, bikers, board-sailors, paragliders, dogwalkers, and families from around the Bay Area and across the globe

693,000 Kids, youth, and community members served through programs of the Crissy Field Center, the Conservancy's urban environmental education center in partnership with the National Park Service (NPS) and Presidio Trust

\$2.5 MILLION NPS Centennial Challenge award, to be matched by the Haas, Jr. Fund and the Parks Conservancy, for resurfacing the Crissy Field promenade and enhancing amenities in 2016



Our heartfelt thanks to the Evelyn and Walter Haas, Jr. Fund and Colleen and Robert Haas for their visionary support for the transformation of Crissy Field and their early support for programs to benefit Bay Area youth. | We also extend our gratitude to the Bernard Osher Foundation; the S. D. Bechtel, Jr. Foundation; the Pisces Foundation; the Ayrshire Foundation; the David B. Gold Foundation; the George F. Jewett Foundation; the Weeden Foundation; and the members of the Golden Gate National Parks Conservancy for supporting programs that benefit young people.

MORI POINT

This stunning coastal park in San Mateo County has had a colorful history, as the site of a limestone quarry, bootlegging operations, a rowdy roadhouse, and dirt-bike racing. But since the Conservancy and National Park Service launched a major restoration effort in 2007, its best days are still ahead.

THE PARKLANDS OF FLOYDS FORK

Just as Mori Point and nearby Milagra Ridge preserve vital ecosystems in an urban area, The Parklands of Floyds Fork—one of the largest new metropolitan park projects in the U.S.—sets aside precious meadowland and forest in Louisville, Kentucky. Getting ahead of development, a nonprofit corporation called 21st Century Parks began stewardship of this 4,000-acre parcel in 2004. Last year, the Parklands received a major grant for urban conservation initiatives that restore native habitat and benefit rare and endangered wildlife. The park is slated to be fully complete in 2016.



76,000 Individual plants, grown at the Conservancy's native plant nurseries, put in the ground by volunteers at Mori Point to restore a unique matrix of wetland, grassland, and coastal scrub habitat

10,537 Community volunteers, many of whom come from the surrounding Pacifica neighborhoods, demonstrating the local commitment and pride in revitalizing a national park site

3 Seasonal ponds installed at Mori Point, providing essential habitat for the threatened California red-legged frog, endangered San Francisco garter snake, rare San Francisco forktail damselfly, and other wildlife

175 Box steps installed on the "Bootlegger's Steps" leading to the top of the bluffs, one of the many improvements to Mori Point trails, bridges, and amenities that enhance visitor access while protecting the sensitive ecosystem



Our thanks to the Gordon and Betty Moore Foundation; the S. D. Bechtel, Jr. Foundation; Silicon Valley Community Foundation; California State Coastal Conservancy; and the California State Parks OHV grants program for their support of the restoration work at Mori Point.

FORT BAKER

Built around the turn of the 20th century, this former Army base was repurposed in 2008 for a bold 21st century vision. Through a unique private-public-nonprofit partnership, the stately but deteriorating structures were rehabilitated and now house a national park lodge and environmental institute.

GOVERNORS ISLAND

In 1996, the Coast Guard base closed on this 172-acre island in the middle of New York Harbor. A National Historic Monument was established, but the remaining acreage failed to generate much interest from private developers, and the island eventually passed into public hands. In Governors Island, there are echoes of Fort Baker in the skyline views and in the complex partnerships and active engagement of community stakeholders. In fact, the Institute at the Golden Gate—headquartered at Fort Baker—cited Governors Island in a recent report on exemplary post-to-park conversions.



350 Acres of national parkland protected, including the 14-acre Parade Ground at the heart of Fort Baker, as well as crucial habitat for the endangered mission blue butterfly

33 National Historic District buildings preserved and restored, including the Colonial Revival-style structures of Cavallo Point-The Lodge at the Golden Gate—a world-class lodge built to LEED Gold environmental sustainability standards

15 Influential reports published by the Institute at the Golden Gate, a Conservancy program in partnership with the National Park Service that leverages parks to meet social and ecological challenges in Food, Health, Climate Change Education, and Urban Areas

103 Different groups hosted at Cavallo Point through the efforts of the Institute since its inception, convening meetings and conferences of leading environmental organizations from a variety of sectors



Thanks to the Marin Community Foundation, the Fort Baker Retreat Group, and to our partners at the National Park Service. | Thanks to the Pisces Foundation; Kaiser Permanente; the Bank of America Foundation; the Ayrshire Foundation; and the S. D. Bechtel, Jr. Foundation for supporting the programs of the Institute at the Golden Gate.

LANDS END

Long-time residents remember when this rugged corner of San Francisco was overgrown and inhospitable. But since stewardship began in 2006, the Conservancy and National Park Service have restored the park, built trails and overlooks, and added a visitor center to share the area's history.

MILLENNIUM PARK

Both Lands End and Millennium Park in Chicago are now so cherished as local mainstays—and sought-after as visitor destinations—that one can hardly imagine their pre-park incarnations. Coincidentally, both have railway roots: the lands of Millennium Park were once Illinois Central Railroad property, and the Coastal Trail at Lands End tracks along sections of old rail bed for a 19th-century steam train line. Today, these treasured places—built through innovative partnerships and philanthropy—offer vital green spaces embedded in the urban fabric, and intimate yet grand places for nature, art, history, recreation, and picture-perfect selfies.



10 Years of the Conservancy's Park Stewardship program at Lands End, which has engaged more than 7,000 community members—and a regular crew of local volunteers—in restoration projects supported by the Richard and Rhoda Goldman Fund

117,000 Native plants planted at Lands End, brightening the landscape with a rainbow of wildflowers and providing crucial habitat for resident and migratory birds and other wildlife

6 Scenic overlooks established along the Coastal Trail, offering sweeping views of Sutro Baths, the Pacific Ocean, the Golden Gate Bridge, the Marin Headlands, and the entrance to San Francisco Bay

4,150 Square feet of the Lands End Lookout—a visitor center stocked with interpretive exhibits on natural and cultural resources; opened in 2012, the Lookout was an immediate hit with visitors and design critics alike



Our thanks to the Richard and Rhoda Goldman Fund; the Horace W. Goldsmith Foundation; Jason, Jennifer, and Matthew Goldman; the Lisa and Douglas Goldman Fund; and the California State Coastal Conservancy for the restoration of Lands End and the new Lands End Lookout visitor center.

MT. TAMALPAIS

A seemingly indomitable sentinel over Marin, Mt. Tam faces an uncertain future, plagued by climate change, plant diseases, invasive species, and aging facilities. Established in 2014, the Tamalpais Lands Collaborative (TLC)—and its One Tam campaign—unite the community in securing this iconic peak's long-term health.

CHICAGO WILDERNESS

One Tam is hardly the only “one” uniting cross-sector organizations for more effective conservation, education, and volunteer programs across a patchwork region. For 20 years, Chicago Wilderness has fostered high-impact collaborations on conservation lands across Illinois, Indiana, Wisconsin, and Michigan. By coordinating the efforts of more than 200 agencies, businesses, and nonprofits, this trailblazing alliance delivers results for oak ecosystems, priority species, water issues, landowner action, community engagement, and data sharing. Its motto? “One Region, One Vision, One Voice.”



615 Community members participated in four volunteer work days—hosted by all five TLC partners (California State Parks, Marin Municipal Water District, National Park Service, Marin County Parks, Parks Conservancy)—that engaged participants in restoration and maintenance projects in 2014–15

60 Meetings arranged with community and stakeholder groups to introduce the TLC, gain insights into their work and perspective, and explore possible partnerships

17 Marin County high schoolers immersed in the stewardship of Mt. Tamalpais, through the first-ever Tam edition of LINC—Park Stewardship's six-week, summer leadership program for diverse youth

85,000 Images collected by motion-activated cameras of the Wildlife Picture Index Project, a volunteer-driven effort to better understand the wildlife populations on and around Mt. Tam



Our thanks to Colin and Anne Lind; Matt and Janice Barger; Randi and Bob Fisher; the S. D. Bechtel, Jr. Foundation; the National Fish & Wildlife Foundation; FedEx; REI; the Smart Family Foundation; the Marin Community Foundation; and members of the Golden Gate National Parks Conservancy for their philanthropic support of One Tam.

2015

Highlights & Accomplishments



Served 26,357 kids and family members at Crissy Field Center

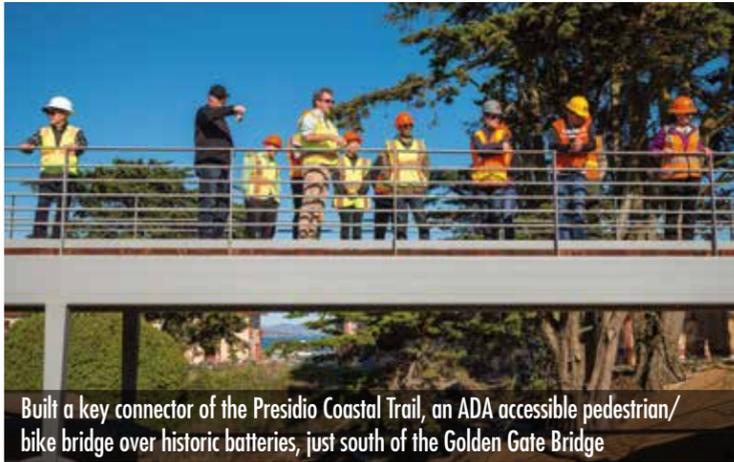
26,877

VOLUNTEERS

across the parks, contributing a total of **510,942 hours of service**



Counted 31,220 birds of prey and banded 1,522 raptors through the efforts of Golden Gate Raptor Observatory volunteers



Built a key connector of the Presidio Coastal Trail, an ADA accessible pedestrian/bike bridge over historic batteries, just south of the Golden Gate Bridge

63,000

YOUNG PEOPLE SERVED

by the Park Youth Collaborative (alongside the National Park Service and Presidio Trust), which continues to expand and focus programs



46

ACADEMIC INTERNS

engaged from City College and San Francisco State University, providing hands-on work experience and potential career pathways



Energized community support for Mt. Tamalpais through One Tam, an initiative of the Tamalpais Lands Collaborative (alongside California State Parks, the National Park Service, Marin Municipal Water District, and Marin County Parks)

54

RESTORATION PROJECTS

requiring **171,890 individual plants** grown in the Parks Conservancy's native plant nurseries



Completed the Battery East Vista, a new viewing area that overlooks the Golden Gate Bridge and Fort Point (with support from The Tiffany & Co. Foundation)



Advanced major rehabilitation work on the Quartermaster Warehouse on Alcatraz Island, while continuing restoration of the historic Alcatraz Gardens

5,000,000+

PEOPLE GREETED

at visitor centers, park stores, and cafes operated by the Parks Conservancy

ROUND HOUSE CAFE



Installed 100 wayfinding and trailhead signs across the parks

\$35,758,151

TOTAL AID

to the parks in 2015



Built two miles of trail and maintained or enhanced over 16 miles

NPS CENTENNIAL

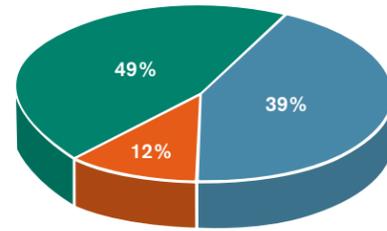
As the National Park Service celebrates its 100th birthday in 2016, it is also looking toward its future. To help the NPS reach new audiences and cultivate future generations of stewards, the Parks Conservancy has forged a unique partnership with the San Francisco Public Library.

This summer, branch libraries throughout the city will feature trailheads with park information, ranger-led programs, and shuttles to take patrons to nearby national park sites. The city's summer reading program will also be themed around the national parks.



San Francisco Public Library

GOLDEN GATE NATIONAL
PARKS CONSERVANCY FISCAL
YEAR 2015 AID TO THE PARKS



TOTAL AID 2015: \$35,758,151*

■ Park Interpretation and Visitor Services
\$20,527,359 (49%)

■ Park Enhancements, Restoration, and Stewardship
\$16,353,215 (39%)

■ Youth, Volunteer, and Community Programs
\$5,086,940 (12%)

**TOTAL AID TO THE PARKS,
1982—2015: \$400 MILLION**

Financial statements of the Golden Gate National Parks Conservancy are audited on an annual basis.

Copies of the complete audited financial statements are available upon request by calling the Parks Conservancy's Executive Vice President/Chief Operating Officer at (415) 561-3000.

**Aid to the park includes all program service expenses, excluding cost of goods sold and donated services.*

FINANCIAL STATEMENTS

Statement of Financial Position
as of September 30, 2015
(with Comparative Totals for 2014)



ASSETS

	2015	2014
Cash and cash equivalents	\$ 11,085,675	\$ 15,099,091
Accounts receivable, net	4,563,288	5,362,035
Contributions receivable, net	23,779,561	24,339,847
Inventories	2,973,522	3,481,600
Prepaid expenses and deposits	452,346	273,581
Investments	33,155,339	26,924,558
Furniture, fixtures, and equipment, net	700,128	576,186
Other assets, net	6,243,988	6,576,955
TOTAL ASSETS	\$ 82,953,847	\$ 82,633,853

LIABILITIES AND NET ASSETS

LIABILITIES

Accounts payable and accrued liabilities	\$ 4,766,226	\$ 2,672,551
Accrued payroll-related expenses	2,148,602	1,872,255
Grants payable		4,500,000
Agency funds payable	467,218	509,152
Deferred revenue	2,027,930	1,807,062
Total liabilities	9,409,976	11,361,020

NET ASSETS

Unrestricted:		
Undesignated	6,710,657	7,745,154
Board-designated	20,991,301	20,057,374
Total unrestricted net assets	27,701,958	27,802,528
Temporarily restricted	39,730,318	37,413,710
Permanently restricted	6,111,595	6,056,595
Total net assets	73,543,871	71,272,833

TOTAL LIABILITIES AND NET ASSETS **\$ 82,953,847** **\$ 82,633,853**

SUPPORT AND REVENUE

	2015			2014 Total
	Unrestricted	Temporarily Restricted	Permanently Restricted	
Program revenue	\$ 36,106,645			\$ 36,106,645
Contributed income	2,317,166	\$ 7,343,019		9,660,185
Special events, net of donor benefits of \$236,830	1,151,341	107,625		1,258,966
Cooperative agreement reimbursements	4,953,552			4,953,552
Mitigation awards	8,456			8,456
Other income	322,142			322,142
Net assets released from restrictions	4,916,889	(4,916,889)		143,656
TOTAL OPERATING SUPPORT AND REVENUE	49,776,191	2,533,755		52,309,946

EXPENSES

Program services				
Park interpretation and visitor services	20,527,359			20,527,359
Park enhancements, restoration, and stewardship	16,353,215			16,353,215
Youth, volunteer, and community programs	5,086,940			5,086,940
Total program services	41,967,514			41,967,514
Management and general	5,409,813			5,409,813
Fundraising	2,266,360			2,266,360
TOTAL EXPENSES	49,643,687			49,643,687
CHANGE IN NET ASSETS FROM OPERATIONS	132,504	2,533,755		2,666,259

CHANGE IN NET ASSETS FROM OPERATIONS

Endowment and investment activities				
Contributed income			\$ 55,000	55,000
Net realized and unrealized gain (loss) on investments	(939,956)	(307,596)		(1,247,552)
Interest and dividend income	321,101	90,449		411,550
Other investment income	385,781			385,781
CHANGE IN NET ASSETS	(100,570)	2,316,608	55,000	2,271,038
NET ASSETS, BEGINNING OF YEAR	27,802,528	37,413,710	6,056,595	71,272,833
NET ASSETS, END OF YEAR	\$ 27,701,958	\$ 39,730,318	\$ 6,111,595	\$ 73,543,871

THANK YOU



Playworks AmeriCorps members giving back at the Presidio nursery

VOLUNTEER GROUPS 2015

In addition to the individuals, families, and friends who volunteered in the Golden Gate National Parks, 350 unique groups generously gave their time and energy in 2015 (October 1, 2014–September 30, 2015). The Parks Conservancy—alongside volunteer program partners at the National Park Service and Presidio Trust—express profound thanks to these schools, corporate groups, nonprofits, and civic and faith-based organizations.

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|--|--|--|--|
| 4-H | Babson College Alumni | Canvas Church | Costanoan Rumsen Carmel Tribe |
| 7 Tepees | Bain & Company | Capuchino High School | CoxReps |
| AAA of Northern California, Nevada & Utah | Banana Republic | Carbon3D | Creative Arts Charter School |
| Academy of Art University | Bank of America Merrill Lynch | Castlight Health, Inc. | Crissy Field Center |
| Accenture | Bay Area Ridge Trail Council | Cathedral School for Boys | Crissy Field Center Volunteers: Outreach and Education, Public Programs, and Administration |
| Achaogen | Bay Area Whaleboat Rowing Association | Causecast | Crissy Field Center Youth Programs: Camping at the Presidio (CAP), Inspiring Young Emerging Leaders (I-YEL), Summer Camp |
| Achievers | Bay Model | CB&I | Counselors-in-Training, and Urban Trailblazers (UTB) |
| Advance English Academy | Bay School of San Francisco | CBS Interactive, Inc. | Crobo |
| AFS-USA | BDO | CCI Greenheart | Crystal Geyser |
| Aga Khan Council | Beach Program Volunteers | CDM Smith | Cub Scouts of America |
| Aim High | Belden Club | CEB | Cultural Resources Volunteers: Alcatraz and Marin Headlands |
| AirBnB | Berkeley City College | Cedars of Marin | Davis Waldorf School |
| Airware | Betts Recruiting | Center for Biological Diversity | Deloitte |
| Alcatraz Gardens Volunteers | Bio-Rad Laboratories | Center for Volunteer and Nonprofit Leadership of Marin | Demandbase |
| Alcatraz Interpretation and Education Volunteers | BitTorrent | Centro | Design Volunteers-In-Parks, Park Photographers, and Headlands Center for the Arts |
| Alcatraz Waterbird Docents | Blackbaud, Inc. | Certain | Disqus |
| Alibaba Group | BlackRock, Inc. | Charity Cultural Service Center | DocuSign |
| Alite Designs | Blue Shield of California | Charles Armstrong School | Dominican University of California |
| Alsion Montessori High School | Booking.com | Children's Day School | Drew School |
| Alta Plaza Preschool | Boston College Alumni | Christ Lutheran Church | Dropbox |
| American Conservation Experience | Boy Scouts of America | Cisco Systems, Inc. | EC Language School |
| AmeriCorps | Boys Team Charity | Citrix Systems | Education Outside |
| Amgen | Brandeis Marin School | City Arts and Technology High School | El Camino High School |
| Ampush | Branson School | City College of San Francisco | EMC |
| Anaplan | BrightIdea | Clif Bar | Endangered Species Coalition |
| Andersen Tax | British Consulate General-San Francisco | Cloudera | EnerNOC, Inc. |
| Annie's Homegrown | Brown Alumni Association | College of Marin | English Studies Institute |
| Apple, Inc. | Brownville Collegiate Charter School | Colorado State University Bay Area Alumni | Environmental Protection Agency |
| Applied Cultural Training | BuildOn | Comcast | Equinix |
| Archaeology Lab and Stewardship Volunteers | Bureau of Educational and Cultural Affairs | Compass High School | Equity Residential |
| Arizona State University | Cal Adventures Camp | Congregation Emanu-El | Ernst & Young |
| Art in the Parks | California Academy of Sciences | Congregation Kol Shofar | |
| Asian American Bar Association | California Coastal Commission | Consulate-General of Japan | |
| Asian Americans of the Bay Area (Meetup Group) | California State University, Chico | Convent of the Sacred Heart School | |
| Aspect Foundation | California State University, East Bay | Corbett | |
| Autodesk | Campaign Monitor | Cornerstone Evangelical Baptist Church | |

Estonian Society of San Francisco and Northern Cal
 Esurance Insurance Services, Inc.
 Evan's Community Service Project
 Expedia
 Ex'pression College for Digital Arts
 Fairmont Hotels
 Federal Reserve Bank
 First Graduate
 First Republic Bank
 First United Methodist Church
 FIS Mobile
 FiveStars
 Florida State University
 Florida State University Alumni
 FOR-SITE Foundation
 Fort Funston Nursery & Stewardship Volunteers
 Fort Mason Visitor Center, Special Park Uses Group (SPUG), and Environmental/Safety Programs Volunteers
 Fort Point Interpretation & Education Volunteers
 French American School
 Fresh Lifelines for Youth
 Galileo Academy of Science and Technology
 Galing Bata
 Gap, Inc.
 Gateway High School
 Gateway Learning Group
 Gateway Middle School
 GE Capital, Healthcare Financial Services

Genentech
 Georgia Tech Alumni Association
 German International School of Silicon Valley
 Gild
 Girl Scouts of the USA
 Global Gourmet Catering
 Global Student Embassy
 GOGA Landscape and Maintenance Volunteers (San Francisco Shoreline, Fort Mason, Sutro Heights Park, and Ocean Beach)
 Golden Gate Audubon Society
 Golden Gate Mothers Group
 Golden Gate Raptor Observatory Volunteers
 Golden Gate Trail Crew, Teens on Trails (Trails Forever)
 Goldman Sachs
 Gonzaga University
 Goodshop & Goodsearch
 Google
 Gordon and Betty Moore Foundation
 GreenPlay Camp
 Greenwood School
 Groupon
 GSN Games
 Habeas Corpus Resource Center
 Habitat Restoration Team & Invasive Plant Patrol Volunteers
 HandsOn Bay Area (HOBA)
 HandsOn Network
 Harvest Properties
 Heroku
 Highwire Public Relations

Hilldale School
 Hoover Middle School
 Hornblower Cruises and Events
 Huckleberry Youth Programs
 ICF International
 Infinite Spada
 Insurance Industry Charitable Foundation
 InterContinental Hotel
 Intern Swap (Parkwide)
 Intrax
 Intuit Demandforce
 Invasive Species Early Detection Program (Weedwatchers)
 IXL Learning
 Jack and Jill of America, Inc.
 JCPenney
 Jefferson High School
 Jewish Community Centers
 John Muir National Historic Site
 Jungto Society
 Junior Rangers, National Park Service
 KaBOOM!
 Katherine Delmar Burke School
 Kids Adopt a Beach Day
 KPMG LLP
 Kurt Salmon
 Lake Canyon Elementary School
 Latitude 38 Parrotheads
 Lattice Engines
 Law Enforcement Volunteers: Horse Patrol, Junior Lifeguard, Park Police, and Search & Rescue
 Leadership Public Schools
 Levi Strauss & Co.
 Lick Wilmerding High School
 Liftopia
 Lincoln High School
 LinkedIn
 Literacy for Environmental Justice (LEJ)
 Lithium Technologies
 Live Oak School
 Livefyre
 Logitech
 Louis Vuitton
 Lowell High School
 Lowe's
 Loyola University New Orleans Alumni
 Lumina
 Macy's



Marin Country Day School
 Marin Headlands Nursery & Stewardship Volunteers
 Marin Headlands Visitor Center, Interpretation, and Education (includes Battery Townsley, Nike Missile Site, and Point Bonita)
 Marin Horizon School
 Marin Landscape and Maintenance Volunteers
 Marin Montessori School
 Marin Waldorf School
 Marine Mammal Center
 Marketwired
 MEC Global
 Menlo High School
 Mercy High School
 Mercy Worldwide
 Meridian Gallery
 Metamarkets
 Mill Valley Parks & Recreation Department
 Mills High School
 Mission Graduates
 Missionaries of LDS
 Mo'Magic
 Montrose United Methodist Church
 Mr. Marina
 MSA Architecture + Design
 Muir Woods Trading Company
 Muir Woods Visitor Center, Interpretation, and Education Volunteers

NAI Northern California
 National Charity League
 National Environmental Education Foundation (NEEF)
 National Iranian American Council
 National Park Foundation
 National Student Leadership Conference
 NatureBridge
 Net Impact
 NetSuite
 New Relic
 Nitro Software, Inc.
 Nixon Peabody LLP
 North Carolina State University
 Northern California College of the Holy Cross Alumni Chapter
 Notre Dame Club of San Francisco
 Novartis
 Nueva School
 NYSE
 Oceana High School
 Old Navy
 OpenDNS
 Opower
 Optimizely
 Optum
 Oracle
 Oregon Institute of Technology
 OUM & Co. LLP
 Our Lady of Perpetual Help School
 Outward Bound
 Pacific Gas & Electric Company
 Pacifica Beach Coalition
 Pacifica Garden Club
 Pacifica Neighborhood
 Park Stewardship Volunteers: Marin, San Francisco, San Mateo and Oceana Nursery
 Park Stewardship Youth Programs: Linking Individuals to their Natural Community (LINC)
 Peabody Elementary School
 Peace Corps
 Pearson Education
 Phoenix Lodge
 Pierce Washington
 Planet Labs
 Playworks
 Pomona College
 Popsugar



Presidio and Lands End Interpretation, Public Programs, Education, and Visitor Service Volunteers (includes Battery Chamberlin)
 Presidio Hill School
 Presidio Knolls School
 Presidio Park Stewards, Presidio Plant Patrol, and Rare Plant Patrol
 Presidio Plant Nursery, Compost, and Community Gardens Volunteers
 Presidio Trust Campground Stewards
 Presidio Trust Forest, Grounds, and Trail Stewards
 Presidio Trust Sustainability Volunteers
 PricewaterhouseCoopers LLP
 Protiviti
 Randstad
 RBC
 Rdio
 Real Options of City Kids
 Realize
 Recology
 Redwood Creek Nursery & Stewardship Volunteers
 REI
 Remedy Interactive
 Richmond District Neighborhood Center
 Ricoh
 Rinat Laboratories-Pfizer, Inc.
 Roosevelt Middle School

Ross Elementary School
 Rotary Club
 Rotary Club of Fisherman's Wharf
 Rustic Bakery
 Rutgers University
 Sage Educators
 Salesforce
 San Francisco Art Institute
 San Francisco Baykeeper
 San Francisco Beacon Initiative
 San Francisco Clean City Coalition
 San Francisco Community Clean Team
 San Francisco Day School
 San Francisco Department of Public Works
 San Francisco Department of the Environment
 San Francisco Friends School
 San Francisco Maritime National Historical Park
 San Francisco Public Utilities Commission
 San Francisco Recreation and Park Department
 San Francisco Road Runners Club
 San Francisco State University
 San Francisco Triathlon Club
 San Francisco Youth and Government
 San Jose State University
 San Rafael High School
 Santa Clara University

Santa Rosa Charter School
 Scientific Certification Systems
 SF Real Estate Solutions
 SF Urban 4H
 Shute, Mihaly & Weinberger LLP
 Sierra Club
 Sino Language
 Sir Francis Drake High School
 Slide Ranch
 Snowy Plover Volunteers (Plover Patrollers)
 Sojern
 Sol Systems
 Sosh
 Sprinklr
 Squashdrive
 St. Brigid School
 St. Charles School
 St. Helena Rotary Club
 St. Ignatius College Preparatory
 St. Stephen School
 St. Vincent de Paul School
 Stanbridge Academy
 Standard & Poor's
 Stanford University Alumni
 StarVista
 Strawberry Point Elementary
 Stuart Hall High School
 Stubhub
 Student Conservation Association
 Sunnyside Elementary
 Sunovion Pharmaceuticals, Inc.
 Sura Hussain-Community Group
 SurveyMonkey
 SWA
 Taiwanese American Organization
 Take Pride in America
 Tapjoy
 Tehiyah Day School
 Telegraph Hill Cooperative Nursery School
 Tennessee Valley Nursery & Stewardship Volunteers
 The Advisory Board Company
 The Art Institute of California-San Francisco
 The Bar Method
 Berkeley School
 The Church of Jesus Christ of Latter-day Saints
 The International Council on Clean Transportation

The Mission Continues Bay Area
 The Patrick D. Wood '01 Memorial Prize
 The Ranch
 Thomson Reuters
 ThousandEyes
 Town School for Boys
 Toyota Motor Sales
 Tradeshift
 Training Test Company
 Treasure Island Job Corps
 Triage Consulting Group
 Triton Container International
 Trout Unlimited
 TRULIA
 TUNE
 Twitch
 U.S. Marine Corps
 U.S. State Department International Visitor Leadership Program
 UBS
 UDR
 Union City Leisure Services
 Unitarian Society of Santa Barbara
 United Airlines, Inc.
 United Behavioral Health
 United Way of the Bay Area
 University of California, Berkeley
 University of California, Davis
 University of California, San Francisco
 University of Michigan Alumni
 University of North Carolina
 University of Rochester Young Alumni
 University of San Francisco
 Urban School
 Vallemar School
 Virool
 Visa
 Visually, Inc.
 VMWare
 Volunteer Centers of the Bay Area
 Volunteer Programs Administration and Management Volunteers
 VolunteerMatch
 Voxbone
 Wade Thomas
 Wagstaff
 Walmart
 Warby Parker

Weather Underground
 Webpass, Inc.
 Weekly Wanderers
 Wells Fargo
 Wentworth Institute of Technology
 Westborough Middle School
 White Hill Middle School
 Whole Foods Market & Vendors
 Wikia
 Wildlife Works
 Williams-Sonoma, Inc.
 Workday
 Wrecking Ball Coffee Roasters
 Xoom Corp.
 Yahoo!, Inc.
 Yale University Alumni
 Yelp
 YMCA
 Yodlee
 Zach Pine Earth Day Nature Sculpture
 Zenith
 Zion Lutheran Church & School
 Zoomforth, Inc.
 Zurich Insurance Group





GOLDEN GATE NATIONAL PARKS

- Golden Gate National Recreation Area + Muir Woods National Monument + Fort Point National Historic Site
- More than 30 national park sites, across 80,000 acres
- 17.6 million visitors in 2015—more than the visitation to Yosemite, Yellowstone, Grand Canyon, and Zion National Parks combined
- 2,500 species of plants and animals—many of them rare, threatened, or endangered—within a UNESCO Biosphere Reserve
- 1 nonprofit supporting them all—the Golden Gate National Parks Conservancy

- Golden Gate National Recreation Area and Muir Woods National Monument lands managed by the National Park Service
- Lands managed by the Presidio Trust
- Lands within the legislated boundary of Golden Gate National Recreation Area not managed by the National Park Service
- Visitor centers

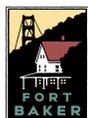


Established in 1981, the Parks Conservancy is the nonprofit membership organization dedicated to preserving the Golden Gate National Parks, enhancing the park visitor experience, and building a community dedicated to conserving the parks for the future.

PARKS FOR ALL FOREVER

MARIN COUNTY

BOLINAS RIDGE A trail along this secluded ridgeline serves as an ideal spot to survey the San Andreas Rift Zone.



FORT BAKER Former Army buildings have taken on new life as a LEED Gold-certified national park lodge and the home of the Institute at the Golden Gate, a Conservancy program that leverages parks for social and environmental change.

FORT CRONKHITE Restored ocean-side barracks house the staff of the Golden Gate Raptor Observatory and park partner organizations.

GERBODE VALLEY Within the folds of the Marin Headlands, this backcountry paradise feels far more remote than its proximity to the City would suggest.



KIRBY COVE Known for its astounding campsites, this hidden cove offers a one-of-a-kind perspective of the Golden Gate Bridge.



MARIN HEADLANDS These majestic hills are dotted with historic batteries and former military installations—and perches from which to spy migrating raptors.



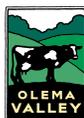
MT. TAMALPAIS This iconic peak is the focus of the Tamalpais Lands Collaborative (National Park Service, California State Parks, Marin County Parks, Marin Municipal Water District, and the Parks Conservancy).

MUIR BEACH This quiet beach is where Redwood Creek, a site of extensive habitat restoration, empties into the ocean.



MUIR WOODS Saved by the Kents and named for John Muir, this National Monument is beloved for its tall redwoods and timeless serenity.

OAKWOOD VALLEY Coyotes, owls, and butterflies populate the parks' largest stand of oak and bay forest.



OLEMA VALLEY Picturesque Victorian farmhouses and idyllic trails grace this pastoral valley adjacent to Point Reyes National Seashore.



POINT BONITA The Point Bonita Lighthouse—moved to its current location in 1877—stands sentinel at the edge of the continent.

RODEO BEACH This locale, speckled with unique green and red pebbles, sits between the ocean and brackish Rodeo Lagoon—a favorite birdwatching spot.



STINSON BEACH One of northern California's most popular beaches, this vast stretch of white sand is a delight for swimmers, surfers, and picnickers.



TENNESSEE VALLEY A meandering trail winds between rolling hills to a pocket beach and a hidden cove named for the shipwreck of the SS *Tennessee*.

SAN FRANCISCO COUNTY



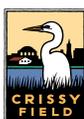
ALCATRAZ The Rock, famous for its notorious federal prison, is also known for its seabird colonies and restored gardens once tended by residents.

BAKER BEACH At the western edge of the Presidio, this beach is favored by wedding photographers—and amateur shutterbugs—for picture-perfect views.

CHINA BEACH Named for Chinese fishermen who once plied the nearby waters, this little beach affords big-time views of the Golden Gate.



CLIFF HOUSE The third incarnation of this legendary San Francisco landmark features a world-class restaurant with breathtaking ocean vistas.



CRISSY FIELD Home to Crissy Field Center (an environmental education center), a vast meadow, and a restored marsh, the transformed Crissy Field is one of the most spectacular parks in America.



FORT FUNSTON Visitors enjoy beach walks and the spectacle of hang gliders taking to the sky over wind-sculpted dunes.



FORT MASON A key port of embarkation during World War II, this site now hosts the Fort Mason Center for Arts & Culture, a hostel, and Golden Gate National Parks headquarters and Parks Conservancy offices.



FORT POINT Tucked under the Golden Gate Bridge, this Civil War-era fortress is admired for its magnificent masonry—best appreciated on a candlelight tour.



LANDS END Revitalized in recent years with enhanced trails, gorgeous overlooks, native plants, and a new visitor center, this park is a gem on San Francisco's coast.

OCEAN BEACH In keeping with its tradition as a recreational destination, San Francisco's western flank is great for sunset strolls.



PRESIDIO Established by the Spanish in 1776, this post continues to evolve as a national park with new trails, overlooks, bikeways, and the Presidio Tunnel Tops.



SUTRO HEIGHTS The former lands of San Francisco mayor Adolph Sutro showcase a charming garden and the nearby ruins of his gargantuan Sutro Baths.

SAN MATEO COUNTY

MILAGRA RIDGE A site of intensive stewardship activity, this lovely ridge is one of the last remaining homes of the endangered mission blue butterfly.

MORI POINT Towering bluffs overlook the Pacific—as well as a restored landscape that is home to the endangered San Francisco garter snake.

PHLEGER ESTATE Union Creek and remnants of 19th-century logging are landmarks in the parks' quietest redwood forest.

RANCHO CORRAL DE TIERRA Added to the Golden Gate National Parks in 2011, this 3,800-acre parcel is one of the largest swaths of open space on the San Mateo peninsula.



SWEENEY RIDGE Just as Spanish explorer Gaspar de Portolà did in 1769, visitors today can take in stunning 360-degree panoramas of San Francisco Bay.

OUR PUBLIC AGENCY PARTNERS



NATIONAL PARK SERVICE

The National Park Service (NPS) is a federal agency within the U.S. Department of the Interior charged with managing the preservation and public use of America's most significant natural, scenic, historic, and cultural treasures. Established in 1916, the NPS manages 411 sites across the U.S., including the Golden Gate National Parks. For more information, call (415) 561-4700 or visit nps.gov/goga.

CHRISTINE LEHNERTZ
*General Superintendent,
Golden Gate National Recreation Area*

HOWARD LEVITT
*Director of Communications & Partnerships;
Liaison to the Parks Conservancy*



GOLDEN GATE BRIDGE, HIGHWAY, AND TRANSPORTATION DISTRICT

Incorporated in 1928 as a special district of the State of California to design, construct, finance, and operate the Golden Gate Bridge, the District today continues to provide safe and reliable operation, maintenance, and enhancement of the Bridge and to provide transportation services, as resources allow, for customers within the U.S. Highway 101 Golden Gate Corridor.

DICK GROSBOLL
President, Board of Directors

DENIS J. MULLIGAN
General Manager



PRESIDIO TRUST

Responsible for the transformation of the Presidio from a historic Army post into a premier national park that is financially self-sustaining, the Trust is leading the nation's largest historic preservation project, restoring the park's buildings and landscapes, and creating innovative programs. For more information, call (415) 561-5300 or visit presidio.gov.

PAULA R. COLLINS
Chair, Board of Directors

MICHAEL BOLAND
Acting Executive Director



TAMALPAIS LANDS COLLABORATIVE

In 2014, four public land agencies (National Park Service, California State Parks, Marin County Parks, and the Marin Municipal Water District) teamed with the Parks Conservancy to form the Tamalpais Lands Collaborative—an initiative that brings together their resources, talents, and philanthropic efforts to support the stewardship, conservation, and enjoyment of Mt. Tamalpais.



GOLDEN GATE NATIONAL PARKS CONSERVANCY

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San Francisco, CA 94123
(415) 561-3000
parksconservancy.org
[#parks4all](https://twitter.com/parks4all)



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new video about the Conservancy's work.



GOLDEN GATE
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